



CENTER FOR DECISION SYSTEMS AND INFORMATION DEVELOPMENT

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FITradeoff

Flexible and Interactive Tradeoff

USER GUIDE

APRIL 2025

In case of unexpected errors or doubts, please contact us at fitradeoff@cdsid.org.br.

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Chapter 1 Introduction

1.1 Decision Support System

The decision support system **FiTradeoff** - Flexible and Interactive Tradeoff (code **FU_T3MMM_WF1a**) elicits the scale constants for the multicriteria decision problems in a flexible and interactive way, using the scope of the deterministic additive model. It works for the problematic of choice (De Almeida et al., 2016; De Almeida et al., 2021), ranking (Frej et al., 2019; De Almeida et al., 2021), sorting (Kang et al., 2020), portfolio with benefit-to-cost ratio (Frej et al., 2021) and portfolio combinatorial (Marques et al., 2022).

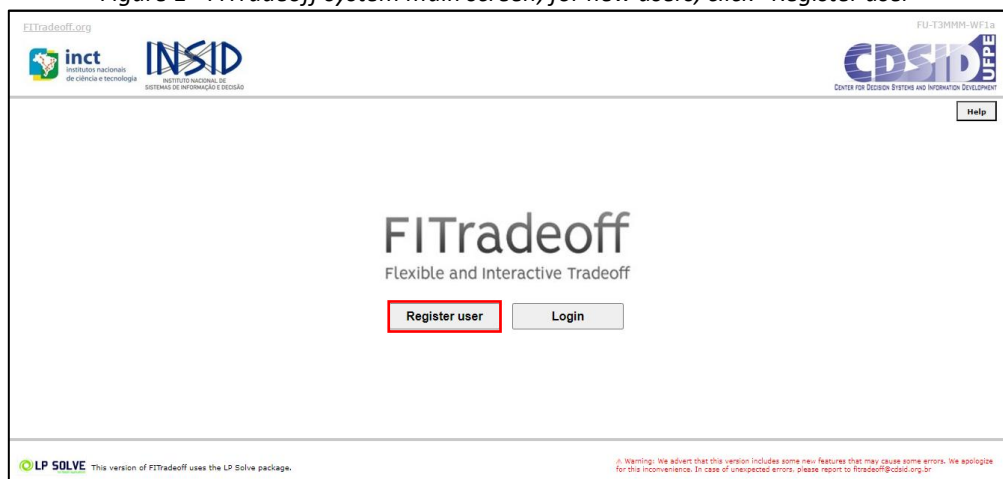
The system is available online at <http://cdsid.org.br/fitradeoff/>. This guide aims to lead the user through the system, illustrating its screens and functionalities. The user can also access at <https://fitradeoff.org/video-lecture/> videos demonstrating how each step of the system occurs. For more information regarding the FiTradeoff method for the different types of problems, its mathematical model and characteristics, the original references listed at the bottom of the document should be consulted.

Also, the system was developed by students and researchers of CDSID-UFPE, and it is in evolution process, with continuous improvement and testing. Therefore, in case of unexpected errors, doubts, or suggestions, please contact at fitradeoff@cdsid.org.br.

1.2 Access

To access the FiTradeoff system, the user must register through the CDSID registration system <http://www.cdsid.org.br/registration>. To proceed, simply click on the "**Register user**" button on the system's main screen (**Figure 1**).

Figure 1 - FiTradeoff system main screen; for new users, click "Register user"



1.3 Data Entry

Upon logging into the system, the user is directed to a screen where they must select the type of issue for their respective problem (**Figure 2**) and then click on the "**Continue**" option.

Figure 2 – Screen for selecting the type of issue

FITradeoff.org
Flexible and Interactive Tradeoff

Logout

Please, select an option to choose a module and press continue:

Choice

Ranking

Portfolio (Benefit-to-Cost)

Portfolio (Combinatorial)

Continue

inct INSID CDSID

The new FITradeoff system allows **data entry via an Excel spreadsheet in .xls format (compatibility 97-2003) (a)**. To do this, the user must indicate the problem name and click on the **"Import spreadsheet"** option right after accessing the system (**Figure 3**). On the Input screen, it is possible to download the template spreadsheet for entering the problem and to view practical information regarding the use of discrete criteria (**b**).

Figure 3 – Excel spreadsheet import process

FITradeoff.org
Flexible and Interactive Tradeoff

Logout

Selected module: Ranking

Please, choose an option:

Import spreadsheet

Register new problem

Continue a registered issue

inct INSID CDSID

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Logout

Import spreadsheet

Enter a name for the problem:

Problematic: Ranking

Select a file to import: Escolher arquivo Nenhum arquivo escolhido (a)

Import

Warnings:

Please, before importing the file, make sure the spreadsheet is saved in ".xls" extension (excel 1997-2003).

For instructions on filling out the export spreadsheet, access the [user guide](#).

Download spreadsheet template

Important information about discrete criteria. (b)

Continue

inct INSID CDSID

It is also possible to **enter data manually**, which is especially useful for those who do not use Excel. To do so, the user must click on the **"Register new problem"** option (**Figure 4**).

Figure 4 – Manual data entry process

The figure consists of two screenshots of the FITradeoff web application interface.

Top Screenshot: The main menu titled "FITradeoff Flexible and Interactive Tradeoff". It shows three options: "Import spreadsheet", "Register new problem" (highlighted with a red box), and "Continue a registered issue".

Bottom Screenshot: The "Please insert the data to register a new problem:" form. It contains several sections with annotations:

- Problem name:** A text input field with annotation (a).
- Problematic:** A dropdown menu with "Choice" selected.
- Alternatives information:** A section with a "Name of alternative:" input field (annotated with a), a "Number of alternatives:" input field, and an "Add" button (annotated with a).
- Criteria information (first instance):** A section with a "Name of criterion:" input field, a "Criterion direction:" dropdown menu, a "Number of criteria:" input field, and an "Add" button (annotated with d). The "Scale type:" dropdown menu is set to "Continuous" (annotated with b). There is a checkbox "Is the criterion integer?".
- Criteria information (second instance):** A similar section with an "Add" button (annotated with d). The "Scale type:" dropdown menu is set to "Discrete". Below it, the "Number of levels:" input field is annotated with c.

At the bottom right of the form is a "Save problem" button. Logos for INCT, INSID, and CDSID are visible at the bottom.

For the FITradeoff decision support system to operate correctly, **all fields** on the page shown in **(Figure 4)** must be filled out. Initially, the decision-maker must enter the problem name and add the names of the alternatives one by one for them to be counted **(a)**.

Next, the user should declare the names of the criteria one by one, counting them in the same way as the alternatives, specifying the type of scale (continuous/discrete) and the direction of the criterion (maximization/minimization). For **continuous criteria**, there is an option to **declare the criterion as integer** when applicable **(b)**. When the **criterion is discrete**, the **number of levels** must be defined **(c)**, and finally, the "Add" button must be selected in all cases **(d)**.

Figure 5 – Saving the problem after completing the manual data entry

The screenshot shows the FITradeoff software interface. At the top, it says 'FITradeoff Flexible and Interactive Tradeoff'. Below this, there is a '<<Back' link and a link to 'Important Information about discrete criteria.' followed by the instruction 'Please enter the consequence values for each attribute:'. There are two tables: one for 'Criteria information' and one for 'Alternatives information'. The 'Criteria information' table has columns: Name, Scale, Number of levels, Value Function, Direction, and Parameters. It lists four criteria: C1 (Continuous, ---, ---, ---, Maximization, ---), C2 (Discrete, 5, ---, Linear, Minimization, ---), C3 (Continuous, ---, ---, ---, Maximization, ---), and C4 (Discrete, 5, Linear, Minimization, ---). The 'Alternatives information' table has columns: Alt, and Parameters. It lists four alternatives: Alt 1 (A1), Alt 2 (A2), Alt 3 (A3), and Alt 4 (A4). At the bottom right, there are two buttons: 'Save problem' labeled (e) and 'Save & Continue' labeled (f). Logos for INCT, INSID, and CDSID are visible at the bottom.

Alt	C1	C2	C3	C4
Alt1	13	3	20	3
Alt2	12.2	2	10	4
Alt3	15.0	5	40	5
Alt4	11	4	50	2

Name	Scale	Number of levels	Value Function	Direction	Par. a
C1	Continuous	---	---	Maximization	---
C2	Discrete	5	Linear	Minimization	---
C3	Continuous	---	---	Maximization	---
C4	Discrete	5	Linear	Minimization	---

Alt	Parameters
Alt 1	A1
Alt 2	A2
Alt 3	A3
Alt 4	A4

By clicking "**Save problem**" (e), the system will store all the information entered up to that point, making it available if there is a need to revisit the problem registration later. Another option is the "**Save & continue**" button, which allows the user to proceed to the next steps in solving the problem immediately; in this case, all data must have already been provided (f).

Important Information:

- All characteristics related to the criterion being entered at any given moment must be declared.
- In the screens, there is a "**Back**" link in the upper left corner that allows users to return to the previous screen.
- Through the links "**Discrete criteria**" and "**Important information about discrete criteria**" it is possible to view practical information regarding the use of discrete criteria.

1.3.1 Constructed Scale Criteria (discrete)

The evaluation of discrete criteria considers a global scale. In other words, if the user informs the system that the constructed scale consists of '**n levels**', all of these will be taken into account in the intra-criterion evaluation, even if there are no consequences belonging to all levels in the matrix.

Consider a criterion consisting of **seven discrete levels with maximization**. When performing the intra-criterion evaluation, the system will consider that **the best and worst consequences are, respectively, seven and one**, even if the highest and lowest values in the consequence matrix are different from these. Additionally, one must be attentive to the predefined scales accepted by the DSS. **Table 1** below presents the possible consequences for constructed criteria according to the number of levels provided.

Table 1 – Relationship between the number of levels and possible consequences

Number of levels	Scale levels (Discretization)
2	0,1 (binary criterion)
3	1,2,3
4	1,2,3,4
5	1,2,3,4,5
6	1,2,3,4,5,6
7	1,2,3,4,5,6,7

Important Information:

- If the **criterion cannot be evaluated according to the scales presented above**, it is possible to make an approximation by considering them as **continuous integers**.
- For **discrete criteria with 2 levels**, a consequence with a value of 0 does not necessarily indicate the absence of a property, but rather that the alternative has been evaluated less favorably.

1.3.2 Template Spreadsheet

To enter data via an Excel spreadsheet, the decision-maker must follow specific recommendations that may vary based on the type of problematics. Currently, two spreadsheet templates are available for the decision-maker to use when inputting data into the FITradeoff system. One spreadsheet is designed for introducing choice, ranking, and sorting problematics, while the other is specifically for entering portfolio problematics, which require additional information.

1.3.2.1 Problematics: Choice, Ranking, and Sorting

To input the entry data into the system, the Excel spreadsheet used must have the FITradeoff standard formatting, as shown in **Figures 6 and 7**. It should be filled with the names of the criteria (**row 1**), types of criteria (**row 2**), the number of scale levels for discrete criteria (**row 7**), the alternatives (**row 9**), and the values of the consequence matrix (**cell 9B**).

Important Information:

- Each highlighted piece of information above must be filled in the respective indicated row, meaning that rows 3 to 6 should remain blank.

Figure 6 - Formatting for Excel Spreadsheet in FITradeoff Standard

	A	B	C	D	E	F
1	Criteria:	Crit 1	Crit 2	Crit 3	...	Crit n
2	Criterion type (FITradeoff)					
3		Do not fill in or delete lines 3 to 6.				
4						
5						
6						
7	FITradeoff: Number of levels of discrete criteria					
8	Alternatives:	Consequence Matrix:				
9	Alt. 1					
10	Alt. 2					
11	Alt. 3					
12	...					
13	Alt. 4					

Filling in the Spreadsheet:

- **Criteria:** Row 1 must be filled in from column B with the names of the criteria for the problem. The number of columns will vary based on the number of criteria considered in the problem;
- **Types of criteria:** There are six types that can be: Continuous minimization; Continuous maximization; Discrete minimization; Discrete maximization; Integer minimization; Integer maximization.

Table 2 – Types of Criteria and Description

Type of criteria	Description
0 – Continuous minimization	Criterion with any value within the range limited by the minimum and maximum performances assumed. The lower the value in the criterion, the more preferred.
1 – Continuous maximization	Criterion with any value within the range limited by the minimum and maximum performances assumed. The higher the value in the criterion, the more preferred.
2 – Discrete minimization	Discrete criteria admit only values on an established point scale (Section 3.1). The lower the value in the criterion, the more preferred.
3 – Discrete maximization	Discrete criteria admit only values on an established point scale (Section 3.1). The higher the value in the criterion, the more preferred.
4 – Minimization integer	Criteria with any integer value within the range limited by the minimum and maximum performances assumed (e.g., Number of people). The lower the value in the criterion, the more preferred.
5 – Maximizing integer	Criteria with any integer value within the range limited by the minimum and maximum performances assumed (Ex: Number of people). The higher the value in the criterion, the more preferred.

- **Scale Levels:** See information presented in **Section 1.3.1**;
- **Alternatives:** Starting from row 9, column A of the Excel spreadsheet represents the names of the alternatives for the problem. The number of rows will vary based on the number of alternatives considered in the problem;

- **Values of the Consequence Matrix:** Each cell in the consequence matrix represents the performance of an alternative on a criterion. For example, in cell B10, the value representing the performance of Alternative 2 on Criterion C1 should be entered (Figure 6).

1.3.2.2 Portfolio Problematics

For portfolio problematics, the Excel spreadsheet will contain additional information, as shown in **Figure 7** below.

Figure 7 – Formatting for the Excel spreadsheet in the FITradeoff standard (Portfolio)

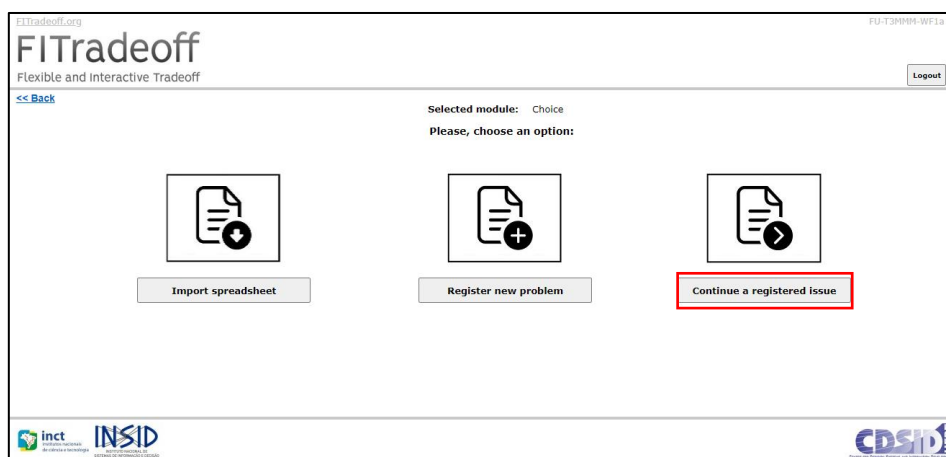
	A	B	C	D	E	F	G
1	Criteria:	Crit 1	Crit 2	Crit 3	...	Crit n	BUDGET
2	Criterion type (FITradeoff)						
3							
4		Do not fill in or delete lines 3 to 6.					
5							
6							
7	FITradeoff: Number of levels of discrete criteria						
8	Alternatives:	Consequence Matrix:					COST
9	Alt. 1						
10	Alt. 2						
11	Alt. 3						
12	...						
13	Alt. 4						

- **Budget:** The maximum amount of money defined by the decision-maker that is available to be spent on the projects. This data should be included in row 2 below the cell labeled "**Budget**";
- **Cost:** The cost associated with implementing each of the projects. This should be entered starting from row 9 below the "**Cost**" label.

1.4 Resuming Problems

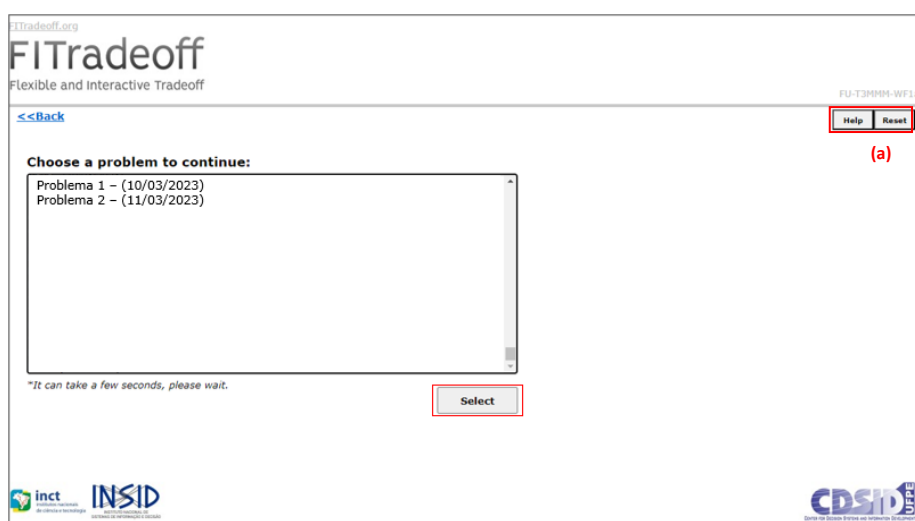
By choosing "**Continue a registered issue**" on the screen shown in **Figure 8**, you can resume registered problems, even those that final solutions have already been found. This option is useful in case some situation leads to the interruption of the problem resolution process or in cases where the decision-maker wants to redo it.

Figure 8 – Resuming a registered problem



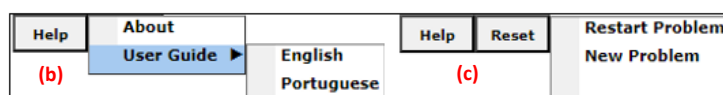
When selecting this option, the user will be directed to another screen (**Figure 9**) in which a list containing all the problems registered by the DM will be presented, in this way, a problem is selected and the system redirects it to the point where the execution was running by the time of interruption.

Figure 9 – Screen of registered problems



Another important feature available throughout the process of solving a problem in the system are the "**Help**" and "**Reset**" buttons, always located in the upper right corner of the screen (a).

Figure 10 – Functionalities of the "Help" and "Reset" buttons



In case of doubts about the system, the "**Help**" button (b) allows the user to download this guide and "**About**" can also provide the references of the FITradeoff Method.

If the user wishes to restart the resolution of the problem, register a new problem, or leave the system, can use the "**Reset**" button (c) available on the various screens of the SAD.

Important Information:

- When choosing "**New Problem**" the user is directed to the screen of **Figure 8**, so if the DM also wanted to change the type of problem, it should also click on the "**Back**" link in the upper left corner that will return to the screen of **Figure 2**.

Chapter 2 Intra-criteria Evaluation

The intra-criteria evaluation step has a great importance in the multicriteria problem modeling process, consisting in obtaining the marginal value function that can reflect the preferences of the DM at different levels of aspiration, on a scale measurable for each problem criterion, by associating a real number $v(x)$ (in a scale from 0 to 1) at each point x (consequence evaluated on a criterion) in an evaluation space.

2.1 Intra-criteria Elicitation

Given a local scale, ranges of values are compared to peers, questioning the decision-maker for which of them there is a greater predilection. However, instead of identifying points of indifference between the values, it is desired to find admissible ranges, through statements of strict preference, considering partial information.

An x reference value is updated with each given response, reducing the range of values of between the lower and upper limits of the local scales of each criterion. Until a previously established stopping criterion is met.

In this way, the first and last points of the scale (0-1) will be determined through the worst and best values of the consequences reported in the problem, called x_0 and x_1 , respectively. It remains to define the points $x_{0.25}$, $x_{0.5}$ and $x_{0.75}$. The systematic is repeated until the required points are determined for each criterion analyzed.

Illustrative example:

For instance, consider a maximization criterion that presents the following range of consequence values:

Crit1	100	20	40	80	10
--------------	-----	----	----	----	----

By analyzing the values present in terms of local scale, it can be identified that the lowest consequence value is 10, representing the worst level of satisfaction and determining the reference value x_0 . While the consequence that best represents the aspirations of the decision-maker, that is x_1 , is worth 100. Thus, the next step of the process consists of identifying values of consequences that in fact represent the points $x_{0.5}$, $x_{0.25}$ and $x_{0.75}$, through questions that use strict preference relationships. Necessarily, these values will be contained between the minimum and maximum values of the scale of this criterion [10, 100]. At the end, with the required reference points, it will be possible to extract the form of the value function of the analyzed criterion.

Important Information:

- The number of points elicited for extracting the function shape varies according to the scale type of the criterion.

2.2 Example

Once the data has been entered, either via Excel or manual input, the decision-maker will be directed to the intra-criteria elicitation screen (**Figure 11**). On that screen, firstly the DM will see a question mark link that leads to a pop-up with explanations about the intra-criteria evaluation (**a**), and a dropdown menu containing all the problem criteria (**b**), from which they

should select one to start the procedure.

Important Information:

- If the decision maker wants to declare all criteria of the problem as linear, the option “**Declare linear function for all criteria**” must be selected.

Figure 11 – Start screen for intra-criteria elicitation

When selecting a criterion, it is possible to directly declare that the selected criterion is linear by clicking on “**Declare as a linear function**” (c) (Figure 12), thereby concluding the elicitation of this criterion. Alternatively, considering the consequence space of the criterion, the three values ($x_{0.5}$, $x_{0.25}$, $x_{0.75}$) can be elicited when necessary to obtain the shape of the value function for this criterion.

Figure 12 – Intra-criteria elicitation procedure - Continuous criteria (Intra-criteria Evaluation)

After providing the first response (d), the value ranges are updated, and a box with the responses is displayed (Figure 13).

Figure 13 – Intra-criteria elicitation procedure - Continuous criteria (Intra-criteria Evaluation)

Elliciting the marginal value function (?)
Please, select one criterion to start the elicitation: Rental price (R\$)

What brings you greater increase in value: Decrease from 60000 to 48500 or from 48500 to 14000?

☐ I_{LO}: From 60000 to 48500
☐ I_{UP}: From 48500 to 14000
☐ Ind: Indifferent

Or [Declare as a linear function \(?\)](#)

Legend
ILO: Lower interval
IUP: Upper interval
Ind: Indifference between intervals

Information elicited

Cycle	I _{LO}	I _{UP}	Answer
1	60000 to 37000	37000 to 14000	I _{LO}

(e) (f) (g) (h)

For each response, a row is displayed in the box, containing the cycle (e), which represents the order of the given response, the values of the lower interval I_{LO} (f) and the upper interval I_{UP} (g), and the response given in the specific cycle (h). You can view the information about the elicited criteria in “**View the information about the criteria elicited**”. In this option, you can view the graph with the function shape or individually reset a criterion.

It is worth mentioning that the decision-maker can opt for the indifference between the intervals, evidencing the basic premise of the system, which is to allow a flexible process. The process is repeated until the stopping criterion is met and the elicited point is defined. At the process end, it is possible to view the graph with the elicited function (**Figure 14**). You can save the image (i) or go to the next criterion to be elicited (j).

Figure 14 – Intra-criteria elicitation procedure - Continuous criteria (Intra-criteria Evaluation)

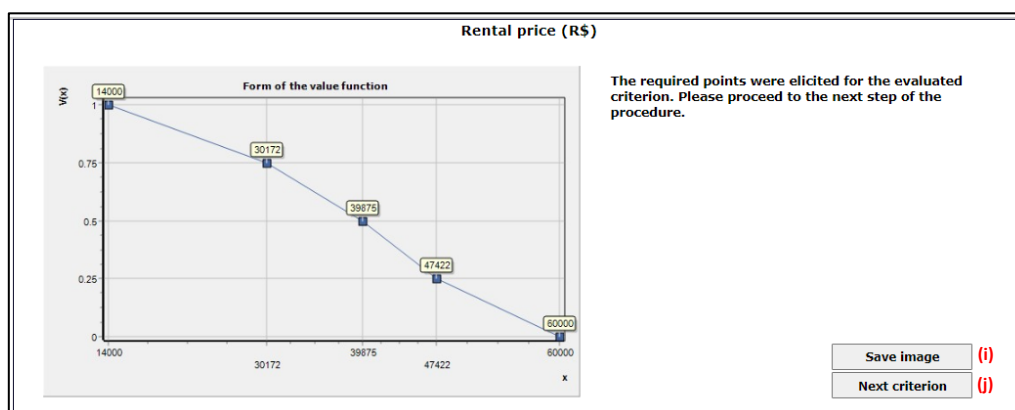


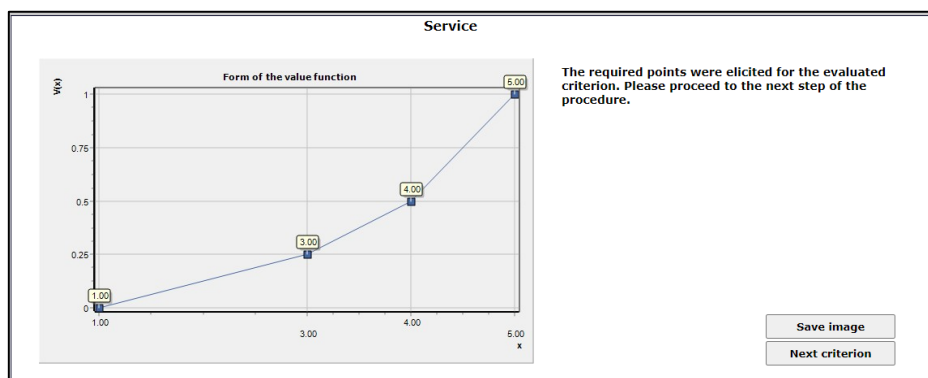
Figure 15 – Intra-criteria elicitation procedure - Discrete criteria (Intra-criteria Evaluation)

As for the discrete criteria, the stopping criterion corresponds to verifying if there are still levels between the analyzed limits. Considering the example shown in **Figure 13**, if the decision-maker chooses the interval "From 3.00 to 5.00" the system verifies the stopping criterion and concludes that it was not found, since there is the **level 4** between the analyzed limits that has not been evaluated yet, requiring the formulation of a new question (k).

Important Information:

- The intra-criteria evaluation for discrete criteria is performed for criteria with 3, 4 and 5 levels. For the other levels, the linearity of the function is assumed.

Figure 16 – Elicitation process result in intra-criteria evaluation



The instant the stopping criterion is reached, or the decision-maker opts for the indifference of the intervals, the point is defined. The process occurs in the same way to obtain the reference values of the other points, when necessary, until the graph with the form of the final marginal value function is displayed to the DM, as represented in **Figure 16** above. Once the elicitation of each reference value for the criterion has been completed, the system will allow starting the elicitation of the next one. And if all the desired criteria have been elicited, having a final marginal value function, it will be possible to proceed to the inter-criteria evaluation stage.

But if the user wishes to restart the intra-criteria elicitation phase, just click on **Reset >> Restart** problem located on the upper right side of the elicitation screen.

Chapter 3 Input Page

After the intracriteria evaluation, the **"Input"** Page will be shown to the user, where all the information imputed by the decision-maker is displayed (**Figure 17**). On this page it is extremely important to pay attention to the **"Equivalence threshold" (a) (Choice and Ranking Problematics)**. This value refers to the maximum difference that the global value referring to a pair of alternatives can assume so that such alternatives are considered indifferent to each other. If the user indicates the value zero, then a pair of alternatives will be considered indifferent, only if such alternatives have the same global value for the entire viable weight space.

In this version, the veto mechanism available in **"Use veto model" (b) (Choice and ranking problematics)** has been incorporated. This option should be selected in cases where the user has a veto preference regarding the performance of one or more criteria, as shown in **subsection 3.1**.

On this same page, after checking the information provided, the decision-maker should use the **"Continue"** button (c) to sort the scale constants.

Figure 17 – Input Page visualization

Input Data:

Criteria:	Quality Organization	Service	Capability	Financial Condition	Geographical Condition
0-Cont Min; 1-Cont Max; 2-Disc Min; 3- Disc Max; 4- Int Min; 5- Int Max:	1	1	1	1	1
Number of levels of discrete criteria	0	0	0	0	0

Consequence Matrix:

	Quality Organization	Service	Capability	Financial Condition	Geographical Condition
Subc 1	59.6	64	55	80	100
Subc 2	60.3	10	70	100	100
Subc 3	51.3	44	55	80	100
Subc 4	57.6	53.5	45	60	100
Subc 5	59.6	22.5	80	100	100
Subc 6	49.6	41	70	80	100

☐ Use veto model (b)

Equivalence threshold: Maximum difference for the global values of two alternatives, below of which they can be considered indifferent: 0.01 (a)

(c) Continue

3.1 The Veto Mechanism

The veto preference condition should be applied in situations where the user willing to reject or penalize an alternative that performs below acceptance level established in a given criterion. This condition is incorporated into the system by means of upper and lower veto limits.

Thus, by choosing **"Use veto model" (b)**, the system displays the table (d) (**Figure 18**) in which the user must select the criterion to which they wish to assign the upper and lower veto limits by clicking on the name of the criterion highlighted in blue. The limit values must fall within

the scale of the criterion chosen to assign the veto.

For maximization criteria, the upper limit represents the minimum performance value for the alternative in relation to the criterion that the user is willing to accept. The lower limit is the maximum performance value that will cause the user to reject the alternative in relation to the criterion. In cases of hesitation, i.e. the alternative's performance is between the upper and lower limits, the alternative will suffer a penalty in its overall value.

For minimization criteria, the reasoning is reversed, i.e. the upper limit represents the maximum performance value that will make the user reject the alternative in relation to the criterion. The lower limit is the minimum performance value for the alternative in relation to the criterion that the user is willing to accept. In cases of hesitation, i.e. the alternative's performance is between the upper and lower limits, the alternative will suffer a penalty in its overall value.

It's worth noting that the user is the one who decides whether or not to veto the criteria in the problem, and if they do, it's not necessary to select all the criteria; the new version allows the DM to select only the group of criteria they wish to veto; in this case, the veto limits will not be incorporated for the criteria not selected.

After entering the limits, the user must use the "**Continue**" button (c) to sort the scale constants.

Figure 18 – Viewing the Input page with veto limits.

The screenshot shows the FITradeoff software interface. The 'Input Data' section contains a table with criteria and their values for five subcriteria. The 'Veto limits' section is highlighted with a red box and labeled (d). It shows the 'Quality Organization' criterion selected for veto, with upper and lower limits entered. The 'Continue' button is labeled (c). The 'Equivalence threshold' is set to 0.01. Logos for INCT, INSID, CDSID, and UFPE are visible at the bottom.

Criteria:	Quality Organization	Service	Capability	Financial Condition	Geographical Condition
0-Cont Min; 1-Cont Max; 2-Disc Min; 3- Disc Max; 4- Int Min; 5- Int Max:	1	1	1	1	1
Number of levels of discrete criteria	0	0	0	0	0
Consequence Matrix:					
Subc 1	59.6	64	55	80	100
Subc 2	60.3	10	70	100	100
Subc 3	51.3	44	55	80	100
Subc 4	57.6	53.5	45	60	100
Subc 5	59.6	22.5	80	100	100

Veto limits	Quality Organization	Service	Capability	Financial Condition	Geographical Condition
Upper limits					
Lower limits					

*Click on the name of the criterion to which you want to assign veto limits.
☒ Use veto model

Equivalence threshold:
 Maximum difference for the global values of two alternatives, below of which they can be considered indifferent: 0.01

(c) Continue

Illustrative example:

Considering the problem illustrated in (Figure 18), when analyzing the problem criteria, the user chose to assign a veto preference to the "**Quality Organization**" criterion. This is a maximization criterion with the following range of consequence values:

Quality Organization	100	20	40	80	10
---------------------------------	------------	-----------	-----------	-----------	-----------

Thus, the user is unwilling to select an alternative that **performs below 60**, considering that the ideal performance would be equal to or **above 80**. Therefore, **the upper veto limit** will be represented by **80**, i.e. alternatives with performance equal to or above this value will not have their value changed, and the **lower veto limit** will be represented by **60**, i.e. alternatives with performance equal to or below this value will have their value changed. Alternatives that perform in the hesitation region, which are values between the upper and lower limits, receive a penalty.

Important information:

- The user can set the upper and lower limit for the criterion, as well as assign the limits separately, in which case you will not count the hesitation region.

Chapter 4 Weight Ordering

The FITradeoff DSS makes it possible to perform the ordering of weights through “**Pairwise Comparison**” (Figure 19) and, also, through “**Overall Evaluation**” (Figure 21) between the criteria.

4.1 Pairwise Comparison

Following the standard system mode, the ordering of criteria begins with the “**Pairwise Comparison**”, as shown in Figure 19 below. A tabular visualization presents the comparison between two consequences, where the decision-maker must select whether they prefer **Consequence A**, **Consequence B**, or feel **Indifferent** between them (a). The SAD employs a heuristic to reduce the number of questions asked. As each response is stored, the criteria are progressively displayed in an ordered manner (b).

Figure 19 – Process of weight ordering by Pairwise comparison – tabular visualization

The screenshot shows the FITradeoff web application interface. The main title is "Ranking of criteria scaling constants By pairwise comparison". The interface is divided into several sections:

- Consequences:** A central area for comparing two consequences, A and B. Below this, there are buttons for "Indifferent" and "Go back one step".
- Chosen order of scaling constants:** A list of criteria in the following order: 1. Conforto, 2. Preço (R\$), 3. Rendimento (km/L). Below this list is a "Continue" button.
- View options:** Links for "Vertical Graph" and "Horizontal Graph".
- Notes:** A note at the bottom states: "Alternatively the ranking of scaling constants can be done by Overall evaluation."

The system also offers two additional visualization options under “**View options**”: “**Vertical Graph**” (Figure 19.1) and “**Horizontal Graph**” (Figure 19.2). The user can choose their preferred visualization for the compared consequences.

Figure 19.1 – Process of weight ordering by Pairwise comparison – vertical graph

The screenshot shows the FITradeoff software interface. The main title is "Ranking of criteria scaling constants By pairwise comparison". Below this, there are two panels labeled A and B, separated by "OR". Panel A shows a vertical bar chart with two bars: a blue bar labeled (B1) 75K and a red bar labeled (W2) 5. Panel B shows a vertical bar chart with two bars: a red bar labeled (W1) 85K and a blue bar labeled (B2) 5. Below the charts, there is a "Note" section with instructions on how to interpret the colors. To the right of the charts, there is a "Chosen order of scaling constants:" section with a "Continue" button. At the bottom, there is a red box containing the text "Alternatively the ranking of scaling constants can be done by Overall evaluation.".

Ranking of criteria scaling constants
By pairwise comparison

Consequences

A OR B

Restart

Note:

In red, the least preferable consequence between the two options
In blue, the most preferable consequence between the two options

Indifferent

View options:
Tabular
Horizontal Graph

Alternatively the ranking of scaling constants can be done by Overall evaluation.

Chosen order of scaling constants:

Continue

Figure 19.2 – Process of weight ordering by Pairwise comparison – horizontal graph

The screenshot shows the FITradeoff software interface. The main title is "Ranking of criteria scaling constants By pairwise comparison". Below this, there are two panels labeled A and B, separated by "OR". Panel A shows a horizontal bar chart with two bars: a blue bar labeled (B1) 75K and a red bar labeled (W2) 5. Panel B shows a horizontal bar chart with two bars: a red bar labeled (W1) 85K and a blue bar labeled (B2) 5. Below the charts, there is a "Note" section with instructions on how to interpret the colors. To the right of the charts, there is a "Chosen order of scaling constants:" section with a "Continue" button. At the bottom, there is a red box containing the text "Alternatively the ranking of scaling constants can be done by Overall evaluation.".

Ranking of criteria scaling constants
By pairwise comparison

Consequences

A OR B

Restart

Note:

In red, the least preferable consequence between the two options
In blue, the most preferable consequence between the two options

Indifferent

View options:
Vertical Graph
Tabular

Alternatively the ranking of scaling constants can be done by Overall evaluation.

Chosen order of scaling constants:

Continue

Important information:

- The consequences are presented on a ratio scale so that the decision-maker can more clearly visualize the range of consequence values during the weight ordering process;
- If the DM declares the indifference between the consequences, a screen is displayed (**Figure 20**) requesting the choice of the representative criterion, that is, the criterion that will be used in the questions of the elicitation by decomposition. When providing this information, the criteria assume the same order;
- In cases of indifference between two criteria in which one of them is binary, the screen in **Figure 20** is not shown and the representative criterion is determined by the system, which is the one with a non-binary consequence;
- If when providing information, the DM presents any doubt, the option "Go back one step" (a) can be selected and it will be possible to answer again;

In case of unexpected errors or doubts, please contact us at fitradeoff@cdsid.org.br.



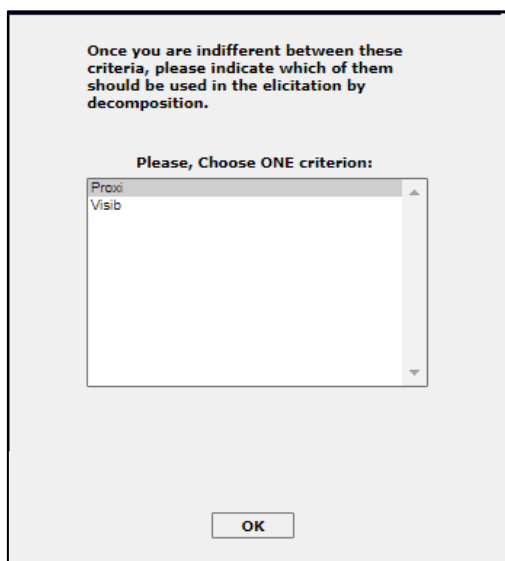
- In the “**Vertical Graph**” and “**Horizontal Graph**” visualizations, the names of the criteria are accompanied by two arrows:  (indicating a minimization criterion) and  (indicating a maximization criterion).

Figure 20 – Screen displayed in cases of indifference between consequences



Once you are indifferent between these criteria, please indicate which of them should be used in the elicitation by decomposition.

Please, Choose ONE criterion:

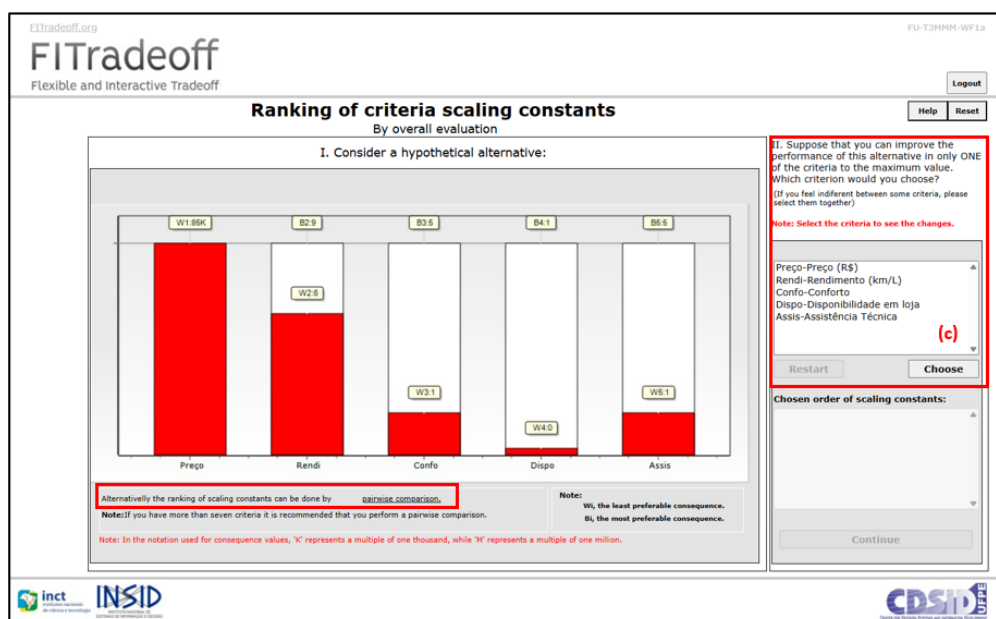
Proxi
Visib

OK

4.2 Overall Evaluation

Another option to ordering the criteria is by “**Overall Evaluation**”, available in the link at the bottom of the screen shown in **Figure 19**. In it, the criteria should be ordered according to the order of impact that will generate in the result of the problem, according to the DM’s preferences. Initially, the user must click under the first criterion that he considers having the highest value of scale constant, assuming that it will have its performance optimized at the best possible value (c). The performance bar of the selected criterion will be indicated in yellow and after clicking on the “**Choose**” button, it will turn green. This process should be repeated until all criteria are ordered.

Figure 21 – Process of weight ordering by Overall Evaluation



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Ranking of criteria scaling constants

By overall evaluation

I. Consider a hypothetical alternative:

W1:89K, B2:9, B3:5, B4:1, B5:5

W2:6, W3:1, W4:0, W5:1

Preço, Rendi, Confo, Dispo, Assis

Alternatively the ranking of scaling constants can be done by pairwise comparison.

Note: If you have more than seven criteria it is recommended that you perform a pairwise comparison.

Note: In the notation used for consequence values, "K" represents a multiple of one thousand, while "M" represents a multiple of one million.

Note: W, the least preferable consequence. B, the most preferable consequence.

1. Suppose that you can improve the performance of this alternative in only ONE of the criteria to the maximum value. Which criterion would you choose? (If you feel indifferent between some criteria, please select them together)

Note: Select the criteria to see the changes.

Preço-Preço (R\$)
Rendi-Rendimento (km/L)
Confo-Conforto
Dispo-Disponibilidade em loja
Assis-Assistência Técnica

(c)

Restart Choose

Chosen order of scaling constants:

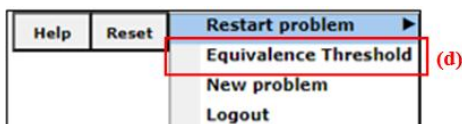
Continue

inict INSID CDSID

Important information:

- The red bar in the graph represents the worst consequence evaluated in each criterion, it is presented on a ratio scale so that the decision-maker can more clearly visualize the range of values of the consequences during the ordering of the weights;
- It is also noteworthy that in the problems of choice and ranking, from this stage onwards, the user is has available the option to change the "**Equivalence threshold**" (d) throughout the elicitation, as shown in **Figure 22** below.

Figure 22 – Button of "Equivalence threshold"



Chapter 5 Elicitation of Profiles

5.1 Sorting Problematic

The elicitation of profiles is a step present in the sorting problems. These profiles are part of the decision-maker's preference structure and can be defined directly by providing their values, characterizing their respective classes. These values are established on a scale of **0 to 1**, determining the classes of the problem. In this way, each class is defined by two consecutive profiles in order of magnitude. In summary, an alternative is allocated in a given class if its performance is between the two values that define that class. For example, if the decision maker defines the problem as having two classes and defines the **profile with a value of 0.5**, the first class would be formed by the alternatives with a global value **between 0 and 0.5**, while the second class would be formed by the alternatives with a global value **between 0.5 and 1**.

Then, in this step, the DSS (**Figure 23**) requires the decision-maker to define the number of classes that will be used for their problem **(a)**. It should then define the reference values (profiles) that will be used **(b)**. After that, it is possible to graphically visualize these profiles **(c)**, as well as two fictitious alternatives: **the ideal solution and NADIR**.

The **ideal solution** can be defined as a hypothetical alternative whose performance is the best possible in all criteria. **NADIR**, on the other hand, can be defined as a hypothetical alternative whose performance is the worst possible in all criteria.

Initially in the graphical visualization the scale used is interval so that **performance 0 is represented by NADIR while performance 1 is represented by the ideal solution**. Thus, all defined profiles are between these two values. However, the DM may choose to switch the scale to a **ratio scale (d)**, in which the value 0 means absence of the property considered, and proportions between consequence values can be established. Therefore, NADIR will not necessarily have a global value equal to 0 on this scale, but still necessarily all profiles must be larger than this fictitious alternative.

Figure 23 – Profile elicitation screen for sorting problems

Elicitation of Profiles

Define the categories by selecting profiles. (?)

Number of categories to be created: OK

To define a profile, type a value and click on "select".

P1: P2: P3: (b)

Clear Select

*Select a higher value than NADIR(minimum).

Global value in an interval scale

1.0
0.9
0.8
0.7
0.6
0.5
0.4
0.3
0.2
0.1
0

Legend: NADIR (red), Ideal (green), Profiles (blue)

NADIR: V = 0.00

Switch to ratio scale (?) (d)

Important information

The profiles should be defined with respect to the Ideal solution and NADIR. (?)

Ideal solution and NADIR

	C1	C2	C3	C4	C5	C6	C7
Ideal	100	5	100	100	100	100	100
NADIR	0	1	0	10	0	0	0

Criteria

- C1 - Quality Organizatic
- C2 - Service
- C3 - Capability
- C4 - Financial Condition
- C5 - Geographical Cond
- C6 - Reliability
- C7 - Price

Redefine Continue

Chapter 6 Preference Elicitation

6.1 Elicitation by Decomposition

In the **choice, ranking, and portfolio** problems, after the weight ordering phase, the user is directed to a partial results screen (**which will be detailed in Chapter 7 of the Guide**), where they can choose to continue the preference elicitation process through either **Elicitation by Decomposition** or **Holistic Evaluation**, making the elicitation process **flexible**. For the **sorting** problem, this screen will provide access to the elicitation of profiles.

When **Elicitation by Decomposition** is selected, the elicitation begins through the comparison of two elements in the consequence space, which are presented to the decision-maker, as shown in **Figure 24** below. Following the system's standard mode, the comparison is presented in a tabular visualization. However, the system also offers two additional visualization options under "**View options**": "**Vertical Graph**" (Figure 24.1) and "**Horizontal Graph**" (Figure 24.2). The user can choose their preferred visualization for the compared consequences.

Figure 24 – Elicitation by Decomposition screen - tabular visualization

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Which consequence do you prefer?
Consequence A, Consequence B, Indifferent, or No Option

Consequences

A OR **B**

80K Preço (R\$) **85K**
1 Assistência Técnica **5**

Indifferent
No Option

(a)

View options:
[Vertical Graph](#)
[Horizontal Graph](#)

Note:
In red, the least preferable consequence between the two options
In blue, the most preferable consequence between the two options

Note: In the notation used for consequence values, 'K' represents a multiple of one thousand, while 'M' represents a multiple of one million.

Questions Answered: 0
Potentially Optimal Alternatives: 4

Show Current Results

(b)

inct **INSID** **CDSID**

Figure 24.1 – Elicitation by Decomposition screen – vertical graph

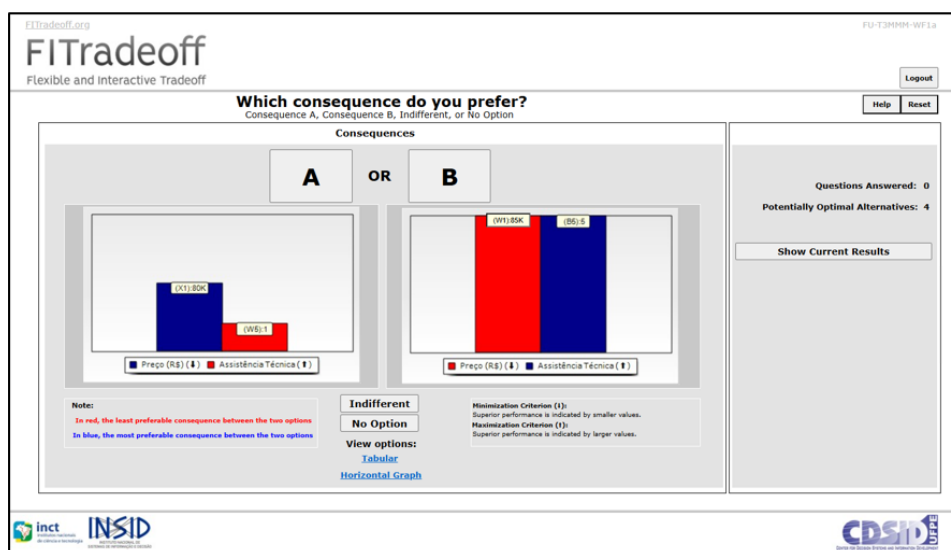
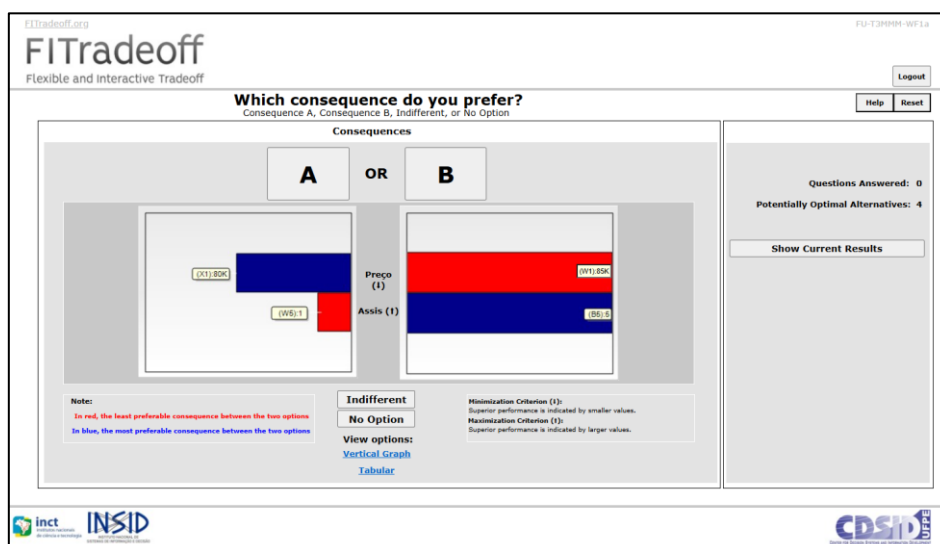


Figure 24.2 – Elicitation by Decomposition screen – horizontal graph



When necessary, the elicitation of adjacent criteria and intermediate levels (**regarding to discrete criteria**) is evaluated. For adjacent criteria an intermediate consequence is displayed at one criterion (**for which the associated "weight" appears best placed in the ranking**) and the worst consequence for all others. On the other side, the best consequence for another criterion and the worst performance for the others are presented.

The DM is then asked which consequence he prefers (**a**), and it can be answered "**Consequence A**" to prefer the first consequence shown in the left of the graph, "**Consequence B**" to prefer the second consequence, or it is also possible to opt for **indifference**, when the DM is equally satisfied with any of the consequences presented. The informed preferences will be used for the construction and the resolution of a **LPP – Linear Programming Problem**, allowing the establishment of relationships between the alternatives based on the partial information obtained from each question.

The "**No Answer**" option should be selected when for some reason the DM does not wish to answer the question presented, in this case, the DSS will ask the reason for such an answer

and will not again ask questions for that pair of criteria.

Important information:

- These are the options for all elicitation.

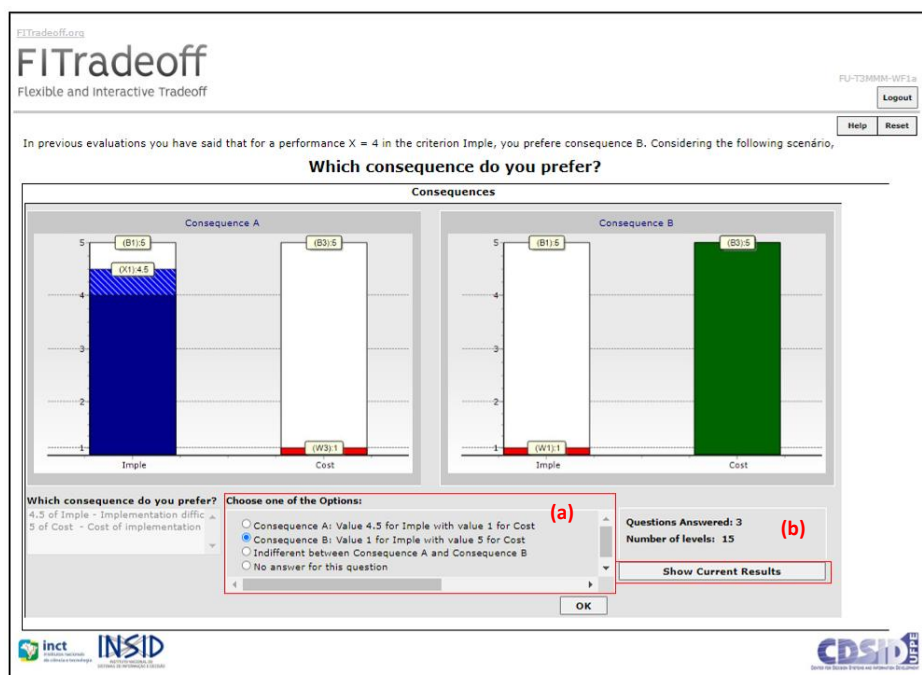
In the **Figure 24** is available the option of viewing partial results **(b)**, which presents to the decision-maker the results obtained so far through a tabular and graphical visualizations. When analyzing the results, the decision-maker may choose to continue the elicitation by decomposition, switch to holistic evaluation, or finalize the decision process.

The elicitation of intermediate levels occurs if, during elicitation by decomposition, more information is needed to define the DM's predilection. For this, the screen of **Figure 25** is displayed in which elements in the space of consequences are compared. The "**Consequence A**" corresponds to some intermediate level of a discrete criterion and "**Consequence B**" the best performance of another criterion, where the intermediate levels of the discrete criterion will be varied, that is, "**Consequence A**" **(a)**.

Important information:

- Although the discrete criteria do not present continuous consequences, this elicitation helps to obtain more information from the decision-maker.

Figure 25 – A case of intermediate levels elicitation



Then, the DM is asked if with the variation for the current level what will be his preference, in the frame of "**Options**" shown above. The user can still choose to view the results obtained up to that point in "**Show Current Results**" **(b)**.

As mentioned earlier, the DSS works with a flexible elicitation, and thus also allows the use of the Holistic Assessment process to obtain a result for the problem.

6.2 Holistic Evaluation

The **Holistic Evaluation (HE)** is undoubtedly the greatest differential of this FITradeoff decision support system version, since it combines different concepts for decision support, more details on holistic assessment in FITradeoff can be obtained from reference **De Almeida et al. (2021)**. The new DSS enables the decision-maker to introduce information both through evaluations by decomposition and holistic evaluations.

In a simplified way, holistic evaluation consists of making a direct comparison between two or more alternatives, being able to select the best among them or exclude the worst one. In this way, additional information is provided to the system, which can be useful in reducing the number of necessary questions until reaching the final result or even to solve the problem.

Another important aspect of holistic evaluation is the possibility for the decision maker to evaluate problems with many criteria in a simpler way, for example, where evaluation by decomposition could be complex and relatively laborious, thus avoiding possible inconsistencies.

With the introduction of **holistic evaluation**, the DM can make comparisons between problem alternatives throughout the elicitation process. When performing the ordering of the criteria, the user will be able to choose whether to continue with the elicitation by decomposition or to carry out the holistic evaluation. Once the option to perform the holistic assessment has been selected, it should use any of the four visualizations available in the system (**bar chart, radar, bubble, or tabular view**).

If the DM feels comfortable, preferences relationships between real alternatives of the problem can be informed. Such preferences will be included in the linear programming model, making all viable weight vectors, in agreement with the informed preference, considered. In this way, DSS incorporates a new source of relevant information to solving the problem.

6.2.1 Choice Problematic

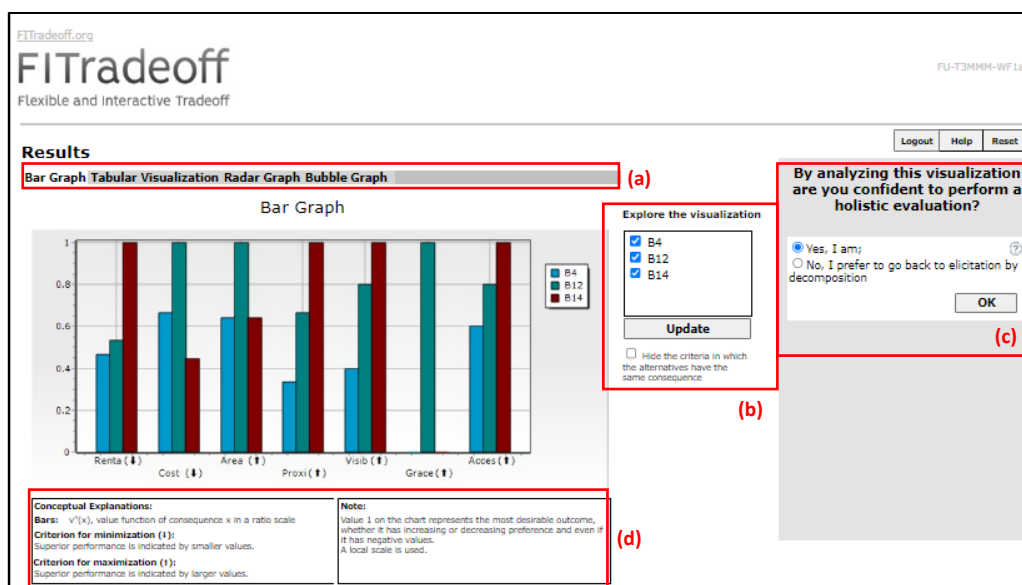
To perform the HE, follow the steps described below:

1st step: On the partial results screen (**Figure 34, chapter 7**), choose to continue preference elicitation through holistic evaluation;

2nd step: Choose the type of visualization in which you feel most comfortable to perform the assessment (**a**). It is possible to deselect alternatives and update the charts, so that only the desired alternatives are displayed, there is also the option to hide the criteria that have all the alternatives evaluated with the same consequences (**b**);

3rd step: Answer the question displayed in the bar on the right side of the **Figure 26 (c)**, if you have found a type of visualization with which you are comfortable, answer "Yes", to continue the process. Otherwise, just reply "**No, I prefer to do back to elicitation by decomposition**".

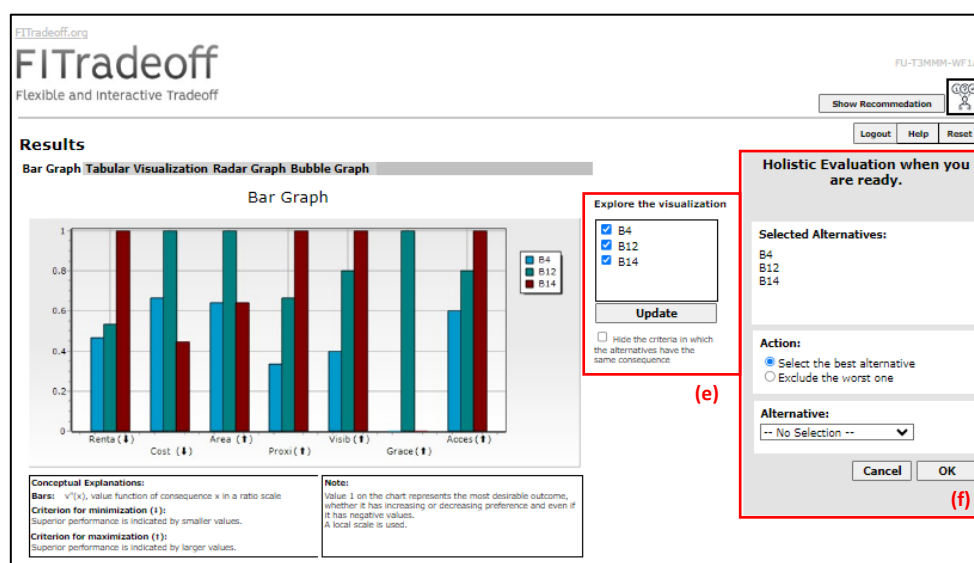
Figure 26 – Holistic assessment screen for the choice problematic



Important information:

- At the bottom of the screen is presented a conceptual explanation (d) for a better analysis of the graphs;
- When opting for the radar chart you have the criteria ordered clockwise on the graph.

Figure 27 – Second holistic assessment screen for the choice problematic



4th step: Having chosen to proceed, you must choose the group of alternatives (≥ 2) that you one wishes to evaluate holistically (e). In this case, keeping selected only the alternatives that you want to evaluate, and then click on "Update";

5th step: If more than two alternatives have been chosen, you must choose between excluding one alternative from the group, or selecting the one that is considered the best (f). If only two alternatives have been selected, the system automatically considers that it is the selection of the best alternative of the pair;

6th step: Choose the alternative. The chosen alternative will be eliminated or indicated as the best of the group, leading to the elimination of the others. This action will depend on what

was done in the previous step.

6.2.2 Ranking Problematic

To perform the HE, follow the steps described below:

1st step: On the partial results screen (**Figure 36 – chapter 7**), choose to continue the elicitation of preferences through holistic evaluation;

2nd step: Having chosen to proceed, the Hasse Diagram (HD) should be used to choose a level ranking level for which you want to evaluate the alternatives. Note that only levels with at least a couple of alternatives that can't be compared between each other will be displayed in the drop-down menu, given the current level of information given **(a)**;

3rd step: Two alternatives should be chosen to be evaluated. To define such alternatives, it must select one at a time through the drop-down menus. Note that when selecting the first alternative to be evaluated, the system will update the second drop-down menu with the alternatives still incomparable with the first selected alternative;

4th step: Choose the type of visualization in which you feel most confident to carry out the evaluation;

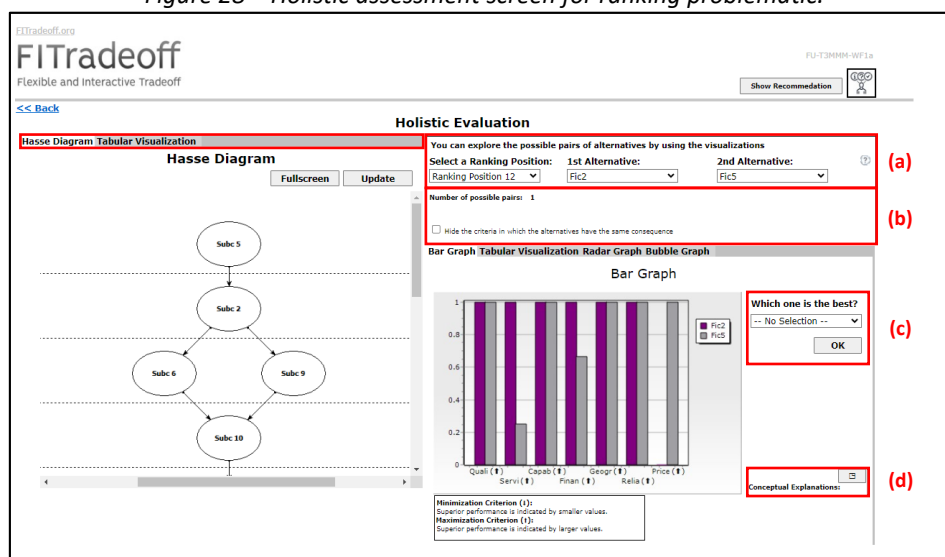
5th step: The number of incomparable pairs is informed, so when clicking on "**Explore possible pairs**", and then on the "**Next**" button, all the pairs will be displayed, one by one, for evaluation, and to save a pair to evaluate at another time of the elicitation just select "**Save pair for further analysis**". If there are criteria in which the alternatives have the same consequence, the option "**Hide the criteria in which the alternatives have the same consequence**" **(b)** can be selected, to hide these criteria;

6th step: Choose an alternative **(c)**. In the problem of ranking it is only possible to perform the peer review, so the DSS will automatically understand that it is about choosing the best alternative of the pair. It is also worth mentioning that for this problem there is no exclusion of the alternative not chosen, but rather the selection of the one considered the best, establishing a dominance relation between the pair analyzed. Following these steps, the holistic evaluation will have been informed and included in the linear programming model. Note that, if necessary, the process can be canceled by clicking the "**Back**" link, located in the upper left corner of the screen;

7th step: The drop-down menu **(d)** presents conceptual explanations about the graph for better understanding and analysis of the alternatives;

8th step: The tabular view contains the maximum differences **(e)** between the incomparable alternatives at each ranking position. This table can be minimized when not in use.

Figure 28 – Holistic assessment screen for ranking problematic.



It is worth mentioning that, when selecting the group of alternatives to evaluate, all the graphical visualizations of the DSS will be updated, so that, only the selected alternatives are displayed and have the values of their consequences adjusted, considering a local ratio scale, within the subset that is being evaluated.

6.2.3 Sorting Problematic

Holistic evaluation for sorting issues involves comparing a real alternative that has not yet been classified with an inserted profile. This is done through a fictitious alternative called a profile-alternative, whose performance in each criterion is defined by the profile, taking into account the scale. For example, in **Figure 30**, it is possible to see the performance of the fictitious alternative generated from the "P2" profile (red bars) when compared to a real alternative called "Bulding 14" (blue bars).

To perform the HE, follow the steps described below:

1st step: In the partial results screen (**Figure 39 – Chapter 7**), choose to continue the elicitation of preferences through holistic evaluation;

2nd step: Choose the alternative you want to compare with one of the profiles (a). From the Gantt Chart (**Figure 36**), it is possible to visualize the maximum and minimum values of all alternatives that have not yet been classified in a single class, as well as all the profiles that these alternatives can be compared to. Simply put, if the alternative is intersected by a profile on the chart, it is possible to perform a holistic analysis between that alternative and that specific profile.

3rd step: Choose the type of visualization in which you feel most comfortable performing the evaluation (b);

4th step: Choose one of the profiles in which the chosen alternative can be compared (c);

5th step: Choose between the best option: the selected alternative or the profile (d).

Figure 29 – Holistic assessment screen for the sorting problematics

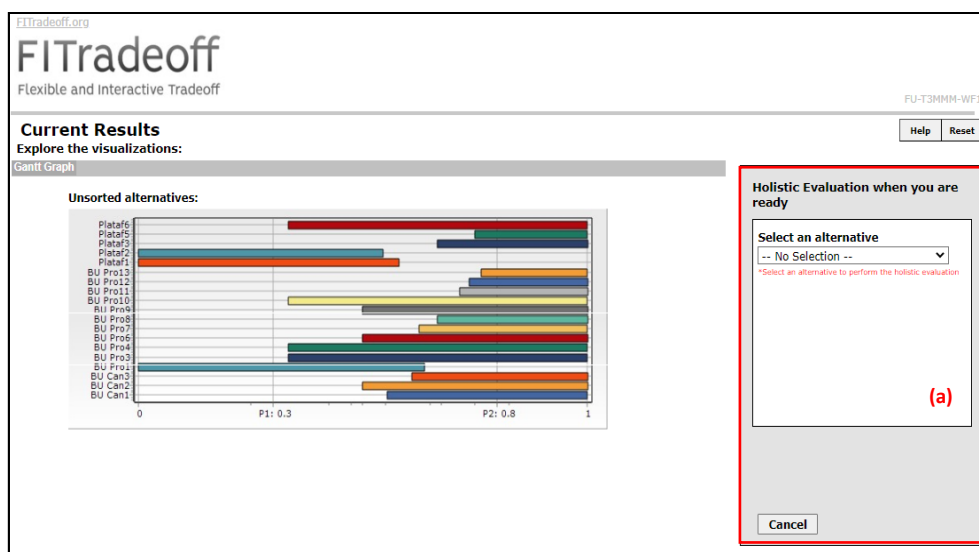
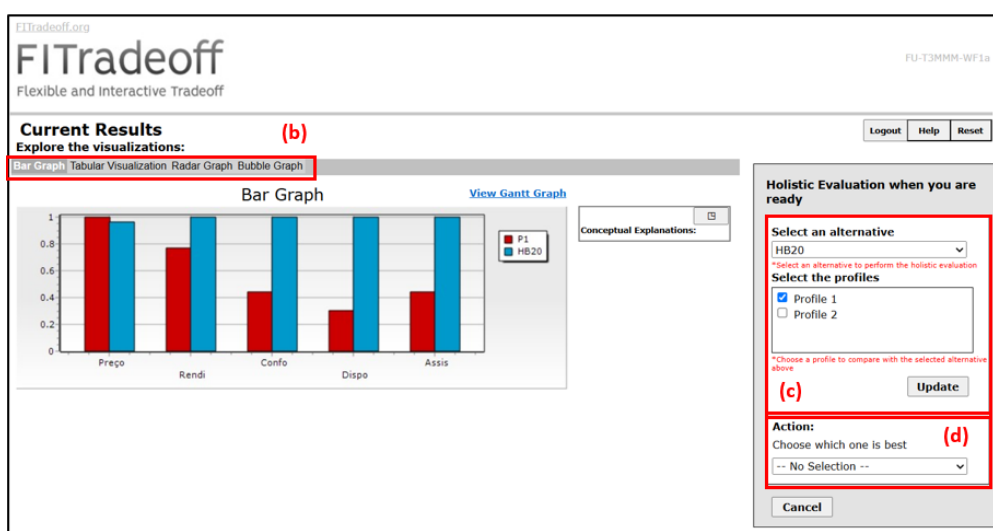


Figure 30 – Second holistic assessment screen for the sorting problematic



Important information:

- The comparison of a real alternative and an inserted profile takes place through a fictitious alternative called the profile-alternative whose performance in each criterion is defined by the profile, taking into account the scale.

Finally, such relationships will in turn be included in the linear programming model, ensuring that all feasible weight vectors considered are consistent with the given relationship. This way, the decision support system incorporates a new source of relevant information for solving the problem, in addition to significantly reducing the number of questions needed to reach the final result.

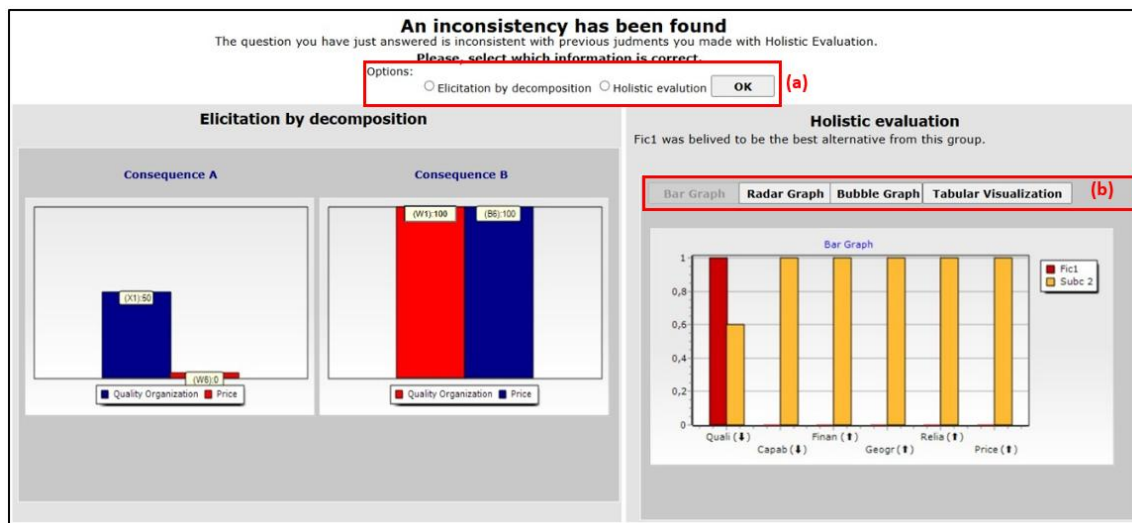
6.3 Inconsistency test

With the inclusion of holistic evaluation, DMs may provide conflicting information when comparing evaluation by decomposition and holistic evaluation. This can occur given to the distinct nature of the assessments and information generated. Therefore, it is extremely

important to perform an **inconsistency test** throughout the process, in order to prevent the weight space to becoming unviable.

After performing at least one HE, the test begins to be performed with each question answered in the decomposition. If an inconsistency is found (**Figure 31**), a validation process is carried out with the DM, in which the information given in the elicitation question and in the holistic evaluation is compared, thus asking which of the two information is in fact in accordance with the actual DM's preferences **(a)**.

Figure 31 – Inconsistency test screen



If the DM chooses the information provided in the elicitation by decomposition, then the information generated by the holistic evaluation is discarded and the alternatives are reevaluated with the information from the elicitation and other non-inconsistent holistic evaluations.

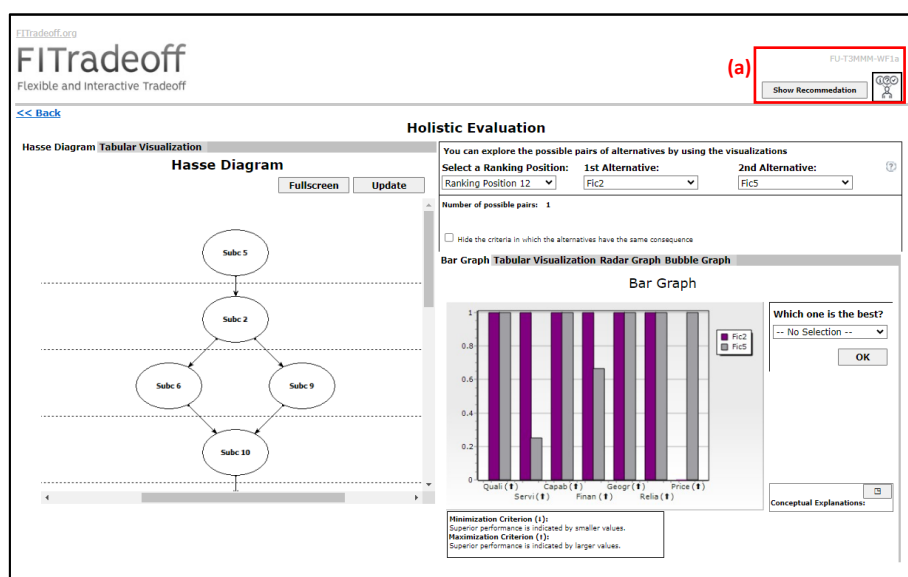
If on the other hand the DM chooses to keep the information of the holistic evaluation, then the preference informed in the elicitation is reversed, that is, if the answer given was A, it is inverted to B, if it was B, becomes A, and if the answer was an Indifference, then the preference is reversed to "No Answer".

During the inconsistency test, the decision-maker will have access to all previously available visualizations in order to allow a safe evaluation of the decision to be made **(b)**.

6.4 The Analyst's Screen

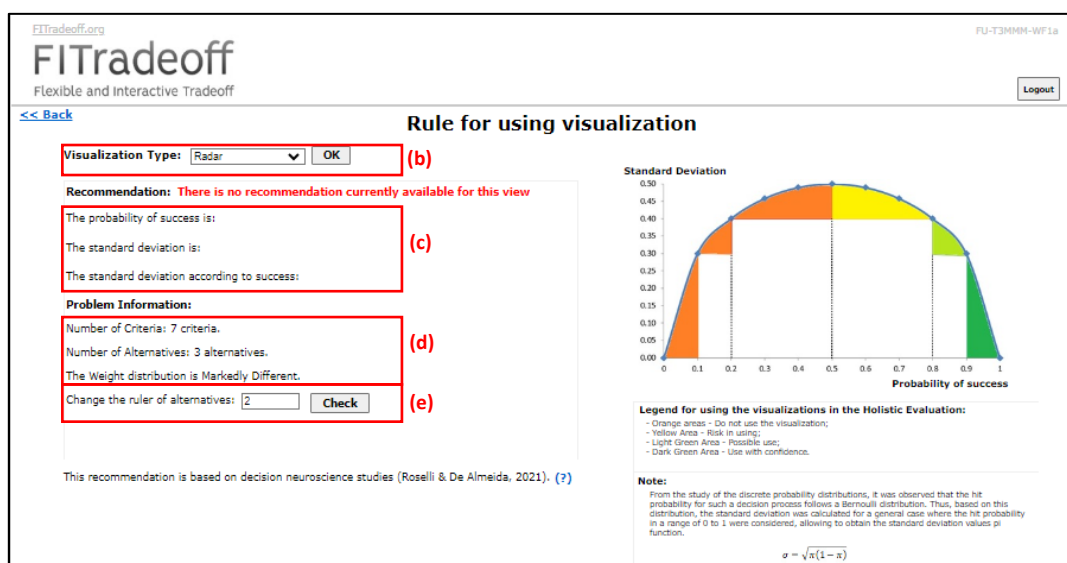
If desired, the analyst can view a **recommendation for the type of chart** to be used in the **holistic evaluation**. This recommendation appears only when at least one question in the decomposition elicitation is answered (**the response is used to select the most appropriate heuristic to reduce the number of questions asked**). On the holistic evaluation screen, the "Show Recommendation" button appears, as seen in **Figure 32 (a)**.

Figure 32 – Recommendations button for the analyst



By clicking on “Show Recommendation”, the following screen is displayed (Figure 33).

Figure 33 – The Analyst’s recommendations screen



It is possible to choose the visualization type from the dropdown menu (b), and based on the problem information (c) the probability of success in the evaluation is calculated using the **Success-Based decision Rule**, as outlined by Roselli and Almeida (2021). This rule provides recommendations for the analyst and, consequently, for the decision-maker, on whether or not to use visualizations in the holistic evaluation. Upon selecting the visualization type, the system displays the probability of success, the standard deviation range, and the standard deviation according to the success (d).

Important Information:

- For the **choice problem**, it is possible to enter the number of alternatives for the holistic evaluation, so that the analyst’s screen generates the recommendation, as shown in (e);
- For **other problems**, the number of alternatives in the evaluation is fixed and limited

to two. It is worth noting that the number of alternatives must be equal to or less than the number of potentially optimal alternatives for the problem (in the choice problem).

Chapter 7 Partial Results

In the problematics of choice, ranking, and portfolio, after ranking the weights, the user will be directed to a preliminary results screen, where they can choose to continue the preference elicitation process through **Elicitation Decomposition** or **Holistic Evaluation**, making the elicitation process flexible. For the sorting problematic, this screen will be available after profile elicitation.

On this page, tabular and graphical visualizations of the results obtained based on the information provided so far are displayed. Different types of visualizations, including **bar charts, bubble charts, and radar charts**, are offered. These visualizations help the decision-maker intuitively observe the differences between each alternative when compared across each criterion, providing additional tools for a well-informed decision.

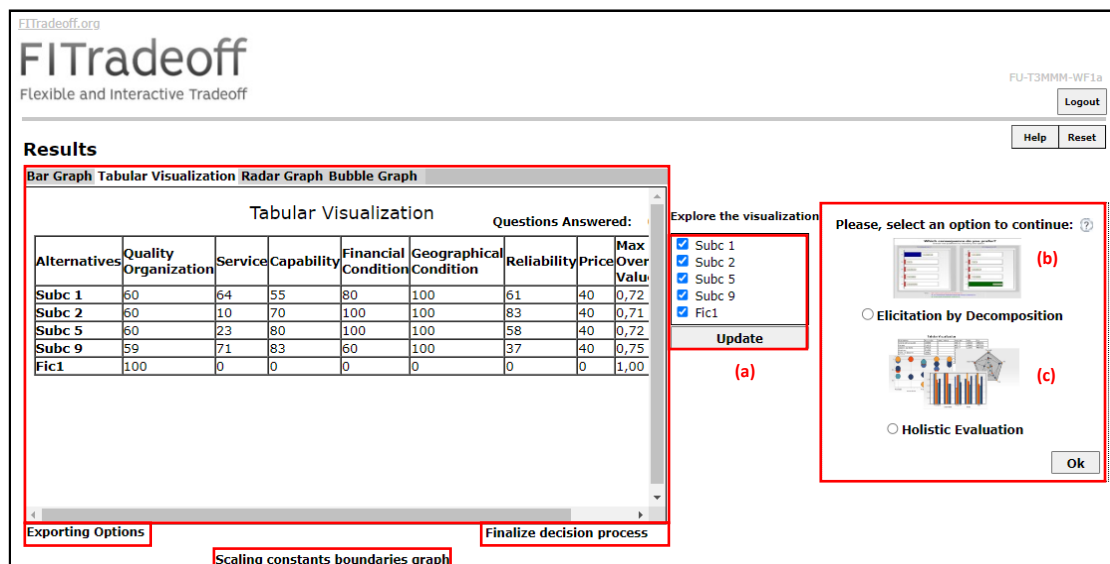
Important information:

- The display of partial results varies based on the problem type: graphical and tabular visualizations for **choice**; Hasse diagram and tabular for **ranking and portfolio**; Gantt chart and tabular for **sorting**. It is also possible to export the data at any time in the "Exporting options" link.

7.1 Choice Problematic

The partial results in the choice problem consist of visualizing the set of potentially optimal alternatives to the problem (**more details in De Almeida et al. (2016)**). In this case, the display of results can occur in two ways: graphical and tabular visualization, and is represented in **Figure 34**.

Figure 34 – Screen of partial results



Important information:

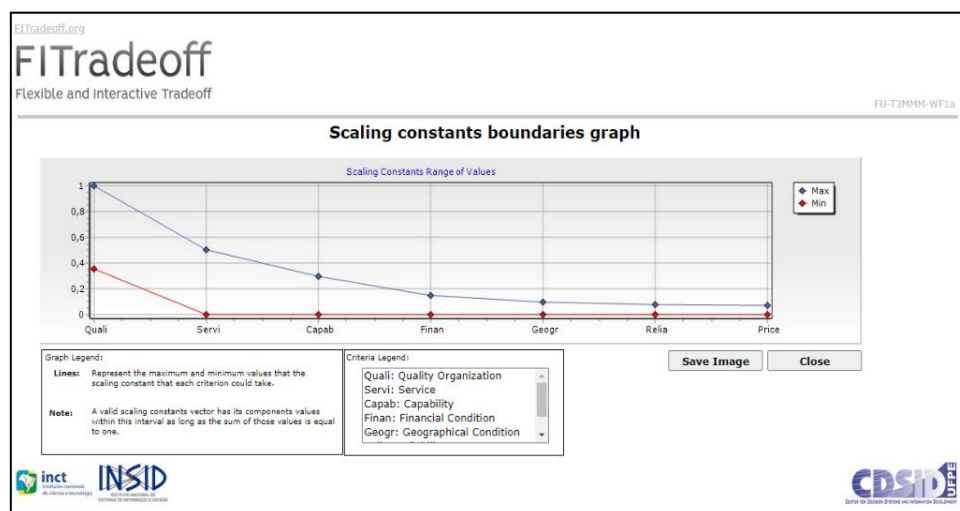
- In the problem of choice, the decision-maker can select the alternatives that he wants to visualize (a).

When viewing the results, if the results obtained until that moment are already satisfactory,

the decision-maker can end the process in "**Finalize decision process**". Or if the DM decides to continue to elicit, it is possible to choose between resuming **elicitation by decomposition (b)** or switching to the **holistic evaluation (c)**.

FITradeoff also provides a graph containing the range of permissible values for the scale constants of each criterion (**Figure 35**) – for all problems, to access it just click on "**Scaling constants boundaries graph**". This graph is updated while the questions are answered, which allows to track the behavior of the weight space throughout the process. It can be exported in image format.

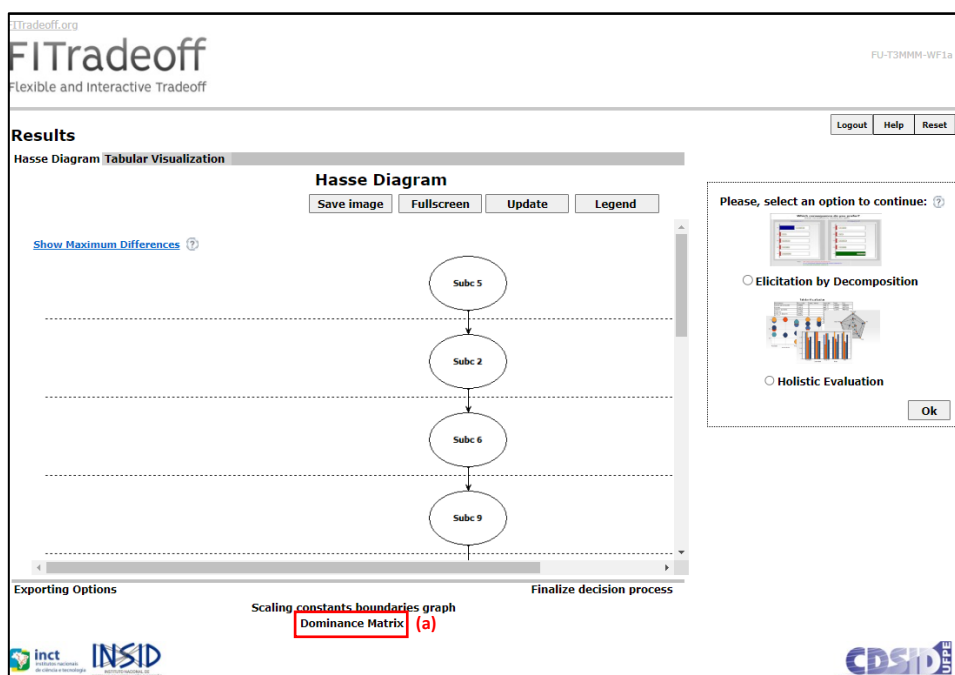
Figure 35 – Scale constants graph



7.2 Ranking Problematic

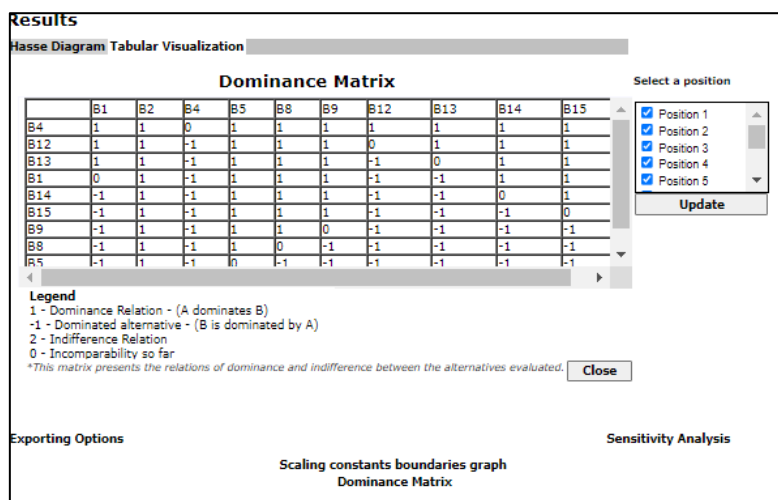
The partial result in ranking problems consists of the partial rank obtained based on the dominance relations found so far (**more details in Frej et al., 2019**). In the problems of ranking and portfolio the display of results can occur in two ways: **Hasse Diagram (DH)** and tabular visualization. This diagram presents the dominance relations established between the alternatives and the different levels that they occupy in the ranking.

Figure 36 – Partial results screen for ranking problematic



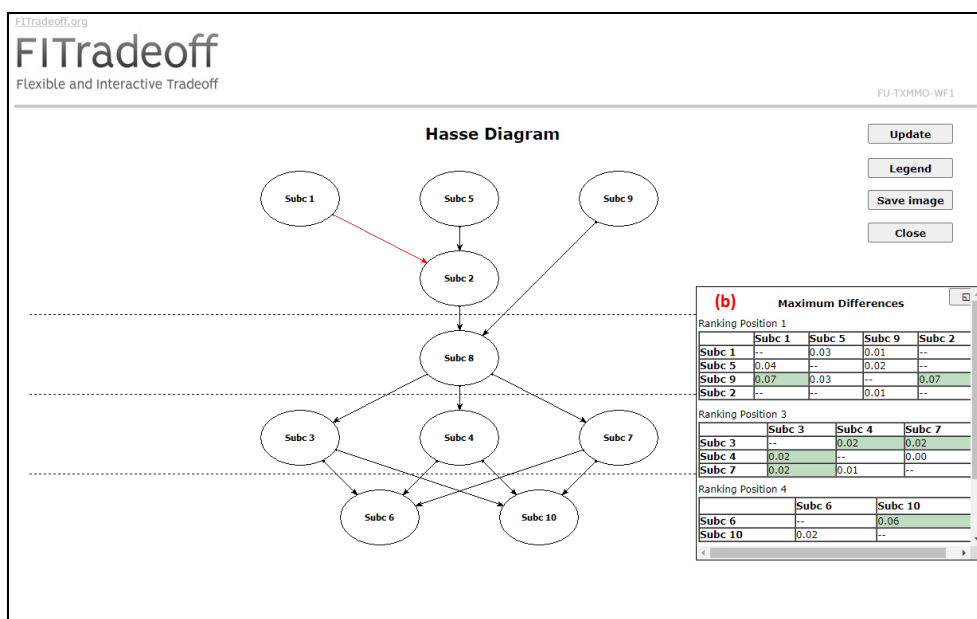
Upon clicking on “**Dominance Matrix**” (a), the alternatives dominance matrix will appear, as shown in **Figure 37**. In this matrix, it is possible to see when one alternative dominates another (**the cell receives -1**), when it is dominated by another alternative (**the cell receives a 1**), when there is an indifference relationship between two alternatives (**the cell receives a 2**), and when the two alternatives are incomparable given the current level of information (**the cell receives a 0**).

Figure 37 – Dominance Matrix



In brief, the diagram presents the positions that the alternatives occupy in the ranking, highlighting the pair-to-pair dominance relationships established throughout the process with arcs ("links"), as shown in **Figure 38**. The diagram will be available three seconds after accessing the results page, even in the partial results stage.

Figure 38 – Hasse Diagram (DH) visualization



When it comes to the representation of dominance relationships, this version of FITradeoff DSS portrays it by using different colors of arcs. Alternatives that remain without arcs, up to the current level of information, can be understood as incomparable. The **Table 3** below summarizes this information.

Table 3 – Dominance relationships in the Hasse Diagram (DH)

ARC COLOR	RELATION
Black	Dominates/Dominated by Elicitation by decomposition
Red	Dominates/Dominated by Holistic Assessment
Grey	Indifference

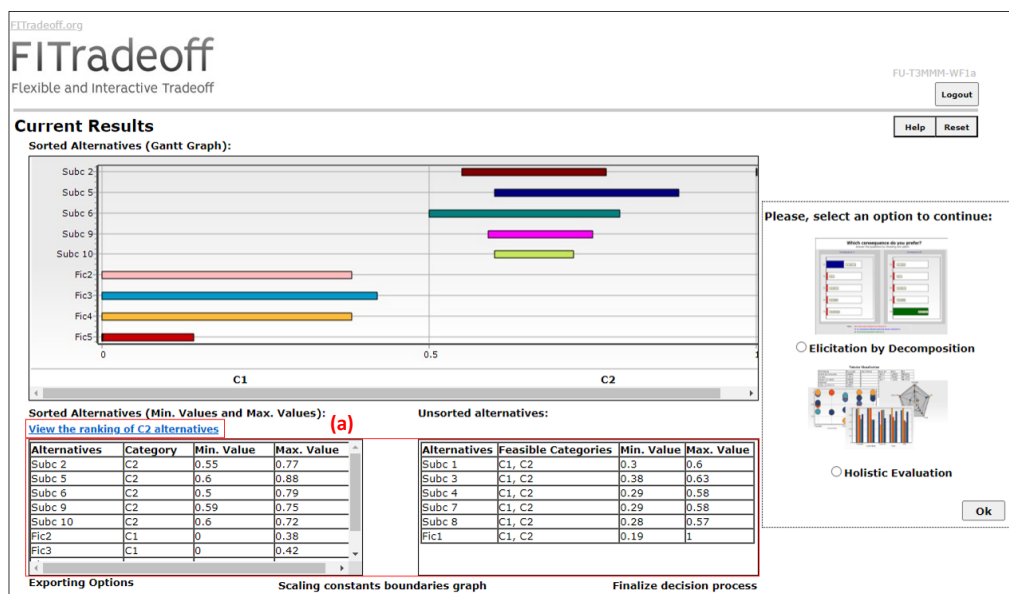
Finally, it is worth mentioning that for the problem of ranking, the table containing the maximum differences between the incomparable alternatives in each ranking position is available next to the Hasse Diagram **(b)**. This table can be displayed by clicking on “**Show Maximum Differences**”.

7.3 Sorting Problematic

In the sorting problematic, alternatives are classified according to their maximum and minimum global values (**more details in the reference Kang et al., 2020**). In this case, the Gantt Chart (**Figure 39**) is the results visualization available.

The Gantt Chart allows the decision-maker to observe the alternatives that have already been classified, as well as their minimum and maximum values, the profiles that define the classes and the respective classes. In addition, the tabular view below the chart allows the DM to see the numeric values for each alternative, and its possible classes (or its defined class, if it has already been classified).

Figure 39 – Screen of partial results for sorting problem



Important Information:

- By clicking the “**View the ranking of C2 alternatives**” link, it is possible to view the dominance relationships among all alternatives ranked in the first class.

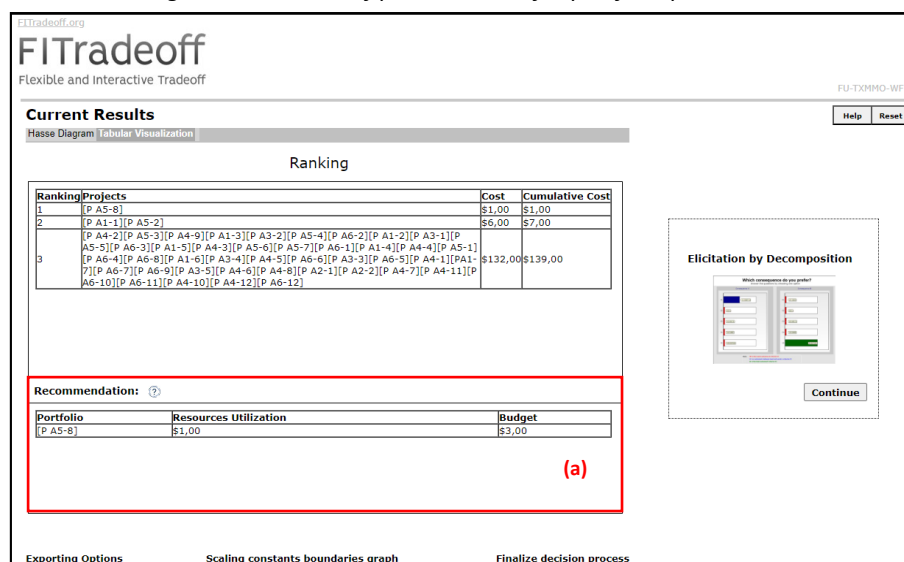
7.4 Portfolio Problematic

For portfolio problems, the projects are ranked in descending order of their cost-benefit ratio (**more details in the reference Frej et al., 2021**). Beyond the Hasse Diagram (DH), there is also a tabular view, where a ranking is displayed with the positions of the projects inserted in the portfolio (**Figure 40**), considering the “**Budget**” informed, the “**Cost**” of the projects by the ranking position, and the “**Cumulative Cost**”.

Important information:

- The DH does not display the table of maximum difference between the portfolios projects;
- In this version, holistic assessment for portfolio problematic is not available yet.

Figure 40 – Screen of partial results for portfolio problematic



In case of unexpected errors or doubts, please contact us at fitradeoff@cdsid.org.br.

As can be observed in **Figure 40 (a)**, a portfolio recommendation is provided based on the obtained ranking and the dominance relationships among projects. It is worth noting that other portfolios may be chosen, depending on the decision-maker's analysis of the current ranking and dominance relationships.

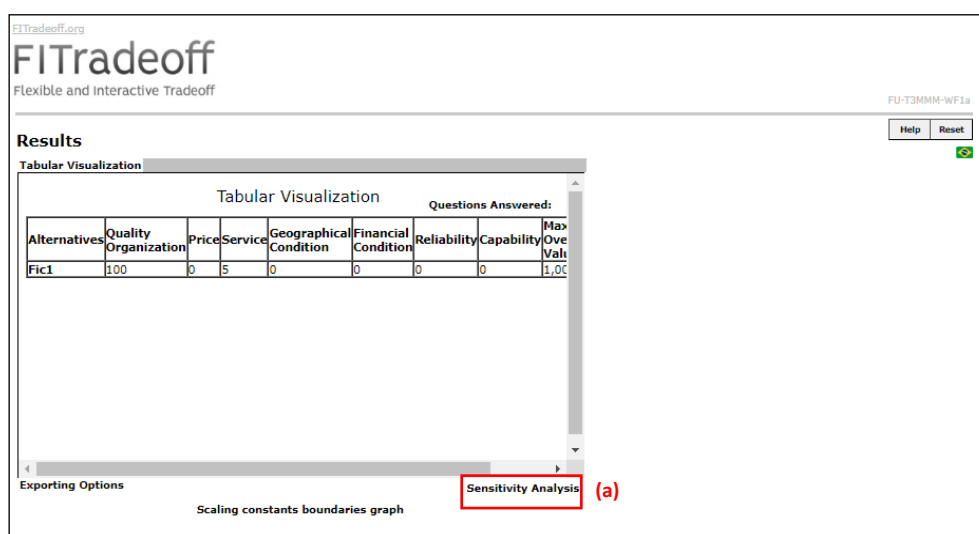
Chapter 8 Sensitivity Analysis

The new version of the FITradeoff System also allows the performance of the **Sensitivity Analysis (SA)** for the consequences (**Figure 41**), and it is worth noting that the AS can be performed for the **problems of choice, ranking and sorting**.

The sensitivity analysis becomes available to the decision-maker when the problem is finalized, either because the solution set has been found, or by the DM's indication that they no longer wish to continue responding to the flexible elicitation.

To carry out the Sensitivity Analysis in the FITradeoff SAD, the decision-maker must indicate the range of variations in the values of the consequences for each criterion in the consequence matrix. The DSS runs a **Monte-Carlo simulation process with 1,000 instances**, where in each instance a new decision matrix is generated, with random values within the chosen range. The DM's preferences (**weight space**) elicited in the intercriteria evaluation stage are maintained and replicated, causing a new LPP to be generated in each instance of the SA. Also in each instance, the DSS solves and stores the solution of each LPP generated. The results are shown in graphical and tabular form, indicating the differences between the DSS solution and the SA solutions.

Figure 41 – Result screen with the option to perform Sensitivity Analysis (SA)



In Sensitivity Analysis (SA), different scenarios are generated by varying the consequences of alternatives according to the specified criteria and solving the problem based on the weight space identified up to that point.

By clicking the **"Sensitivity Analysis" (a)** button on the tabular visualization screen, the user is taken to a screen where they must specify each criterion to be varied. The user can select all criteria at once by checking the box in the header (a). The upper and lower limits of variation for each selected criterion must also be specified by the user (b). These limits should be in percentages for natural criteria and in levels for constructed criteria. This is because constructed criteria can only assume discrete values, as continuous values are not used in the construction of scales for these criteria, thus making variation in levels appropriate.

After specifying the criteria to be varied and the upper and lower limits of variation, the user

should click the “**save**” button **(c)** to save the information, enabling the start of the SA, which is initiated by clicking the “**Run Sensitivity Analysis**” button. The user can return to make changes to the variations in the selected criteria and the upper and lower limits by clicking the “**redefine**” button **(c)**.

Figure 42 – Configuring the Sensitivity Analysis (SA)

Sensitivity Analysis

Please, select below which criteria you want to vary:

Criteria	Type	Preference Direction	Lower Limit	Upper Limit
<input checked="" type="checkbox"/> Quality Organization	Natural	Maximization	- 10 %	+ 10 %
<input checked="" type="checkbox"/> Service	Constructed	Maximization	- 3 Levels	+ 4 Levels
<input type="checkbox"/> Capability	Natural	Maximization		
<input type="checkbox"/> Financial Condition	Natural	Maximization		
<input type="checkbox"/> Geographical Condition	Natural	Maximization		
<input type="checkbox"/> Reliability	Natural	Maximization		
<input type="checkbox"/> Price	Natural	Maximization		

Criteria Type:
 Natural Criteria: Criteria defined in a continuous natural scale.
 Constructed Criteria: Criteria defined in a constructed scale with discrete values.
 Note: The variation in levels for constructed criteria may result in significant changes in the simulation results.

(a) **(b)** **(c)**

Buttons: **Redefine**, **Save**, **Run Sensitivity Analysis**

It is not necessary to select all the criteria and state whether they will be varied or not, the new version allows the decision-maker to select only the group of criteria they want to vary and start the process, in which case all the criteria not selected will be considered as not varied.

In addition, it is worth noting that for the sorting problematic (**Figure 43**), it is also possible to vary the values of the profiles, as well as the consequences. The process works in much the same way as it does for choosing and sorting. Thus, the user can simultaneously vary the consequences of the criteria and the profile values for the same sensitivity analysis.

Thus, to vary the profiles, the user must select the element to be varied **(a)**, enter each profile to be varied, and can select all the criteria at once if they check the box in the header **(b)**. The upper and lower variation limits for each profile selected must also be entered by the user **(c)**.

After entering the profiles to be varied and the upper and lower limits of variation, the user must click on the “**save**” button **(d)** so that the information is saved, and the start of the SA is enabled by clicking on the Run “**Sensitivity Analysis**” button. The user can go back to making changes to the variations in the selected profiles and the upper and lower limits by clicking on the “**redefine**” button **(d)**.

Figure 43 – Configuring the variation of profiles for the Sorting Problematic

FITradeoff
Flexible and Interactive Tradeoff

Consequences Profiles (a)

Please, select below which profile you want to vary:

Profiles	Scale	Defined Value	Lower Limit	Upper Limit
<input checked="" type="checkbox"/> Profile 1	Interval Scale	0.30	- 15 %	+ 15 %
<input checked="" type="checkbox"/> Profile 2	Interval Scale	0.50	- 10 %	+ 10 %
<input checked="" type="checkbox"/> Profile 3	Interval Scale	0.80	- 5 %	+ 5 %

(b) (c)

Scale Type:
 Interval Scale: In an interval scale, the profiles are percentages of the difference between the values of the ideal solution and NADIR.
 Ratio Scale: In a ratio scale, the profiles are percentages of the ideal solution's value (the best possible).

Redefine Save
Run Sensitivity Analysis (d)

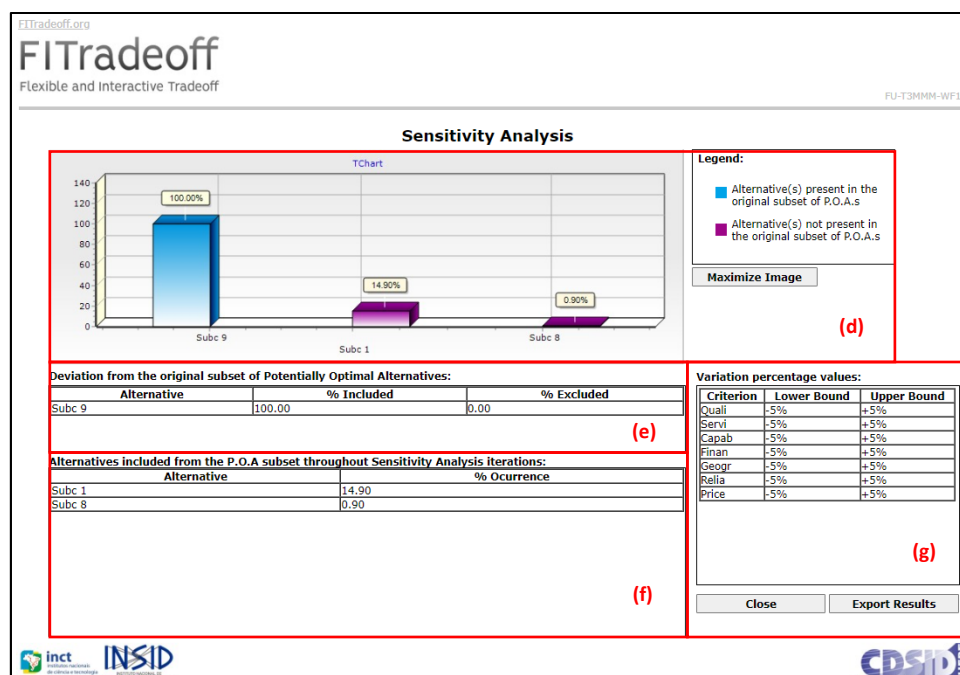
inct INSID CDSID

8.1 Choice Problematic

After running all instances, the SA results screen for the consequences will be displayed (**Figure 44**), where the following elements can be observed:

- Graph showing the alternatives of the original solution set (**blue series**) and the alternatives that were included in the set (**purple series**), with the percentages referring to the number of scenarios in which they were in the solution set (**d**);
- Table of the original solution set, which besides displaying the alternatives present in the original solution, indicates the number of instances and the percentage of change in the solution (**e**);
- Table of included and excluded alternatives throughout the process, which indicates all the alternatives that entered or left the solution set as well as the percentage of instances in which they were included or excluded (**f**);
- Table of varied criteria that shows the selected criteria and the percentage variance (**g**).

Figure 44 – Sensitivity Analysis screen for choice problematics



Important information:

- When finishing an application, click on the "logout" button located in the top right corner of the system screens.

8.2 Ranking Problematic

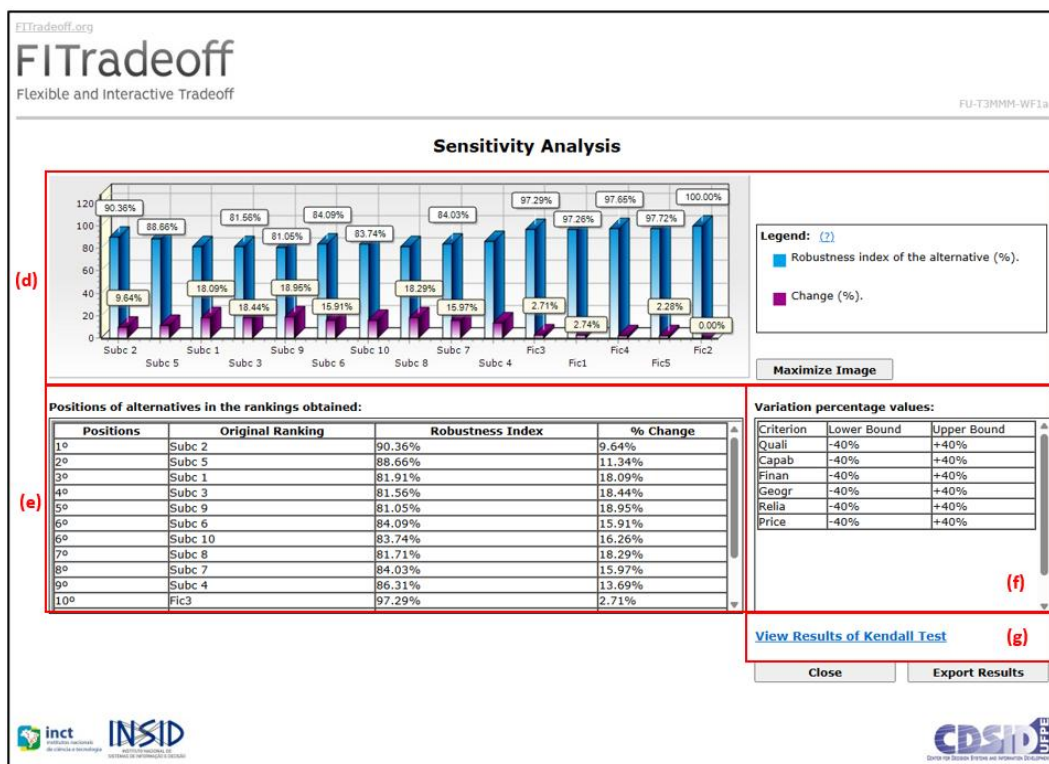
After the user has defined the inputs for the SA (**variations in the values of the consequences**), the DSS carries out a Monte-Carlo based simulation process, where the values of the consequences vary according to the upper and lower limits defined by the user and then the SA is carried out in 2 phases, in the first phase a robustness analysis of the solution obtained is carried out, where the robustness indices of each alternative are calculated and shown, as well as the percentage of variation in their dominance ratios (**Figure 45**), and in the second phase a Kendall correlation test (**Figure 46**) is carried out in order to incorporate statistical significance into the analysis obtained. These two phases are described below.

8.2.1 Robustness analysis

- In this phase, the robustness indices of each alternative are obtained, which consist of the percentage of times that the alternative maintains its dominance relationships with the other alternatives between the ranking generated in the original solution and the ranking generated in the SA simulations;
- A graph is constructed, showing the robustness indices of each alternative (**in blue**) and their complement, which is the percentage of times each alternative changes its dominance relations with the others (**in purple**) (d)
- Just below the graph, a table is assembled based on the composition of the ranking generated in the original solution, indicating the robustness indices and the variations in the dominance relationships between the alternatives (e);
- A table to the right of the screen displays the variation of the selected criteria and their upper and lower limits of variation defined by the user (f);

- A link at the bottom of the screen takes the user to the second phase of the SA, which consists of the Kendall Test, which is explained in the next section (g).

Figure 45 – Sensitivity Analysis screen for ranking problematics



Important information:

- When finishing an application, click on the "logout" button located in the top right corner of the system screens.

8.2.2 Kendall Test

In the second phase of SA for the ranking problem, the Kendall correlation test (Figure 47) is conducted to determine whether there is a significant association between the ranking of the original solution and the rankings generated in the SA simulations.

- The Kendall test is automatically performed by the DSS, based on the calculation of the **Kendall coefficient (τ)** test statistic, which helps infer the correlation between two data sets by counting the concordant and discordant pairs between them. Different calculation methods are used depending on the sample size. In ranking SA, correlation tests are conducted between the ranking of the original solution and all rankings generated in SA instances;
- After that, a hypothesis test is performed according to the **significance level (α)** chosen by the user (k);
- Once the significance level is selected, the hypothesis test is performed, and the DSS presents the result, indicating whether the null hypothesis is **rejected** or **not rejected** (l) and (n);
- When the null hypothesis is **rejected** (Figure 47), it means there are no significant variations between the ranking of the original solution and the rankings of the SA instances; in other words, there is a correlation between them, which indicates that

the model/result is robust. Conversely, when the null hypothesis is **not rejected** (Figure 48), it means there are significant variations between the ranking of the original solution and the rankings of the SA instances, meaning there is no positive correlation between them, which indicates that the model/solution is sensitive to changes made in the input screen;

- It is worth noting that the overall Kendall test result is based on the majority of the test results across each instance. Therefore, if the Kendall Test is rejected in most instances for the chosen significance level, the global recommendation of the Kendall test is to reject the null hypothesis;
- At the bottom of the screen, it is possible to view the Kendall Test results graphically throughout the sensitivity analysis by clicking "**View Details**";
- In this graph (Figure 49), the percentage of cases in which the null hypothesis was rejected and the percentage of cases in which it was not rejected can be viewed.

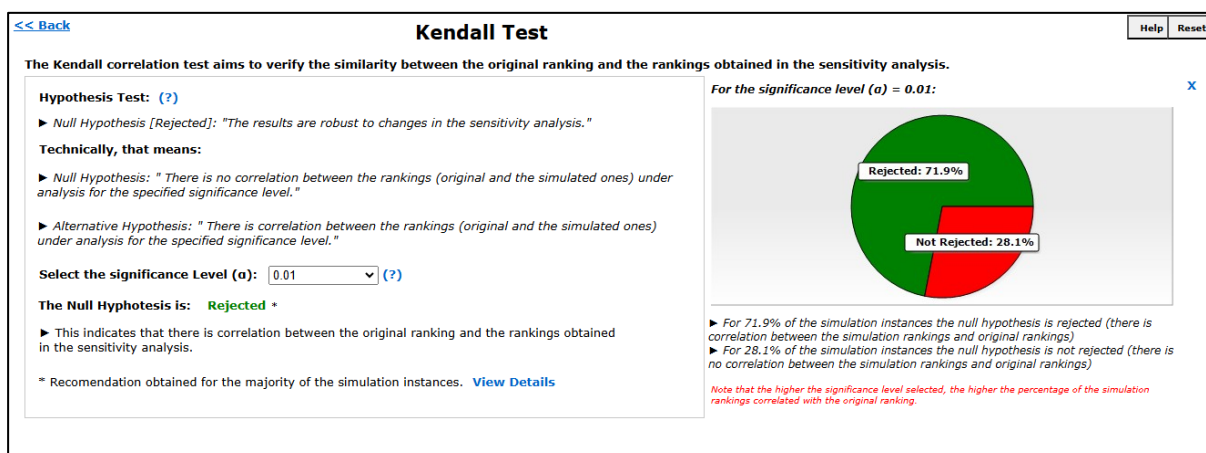
Figure 47 – Kendall Test Screen in Sensitivity Analysis for the Ranking Problem with the Null Hypothesis Rejected

The screenshot shows the FITradeoff web interface. At the top, the logo 'FITradeoff' and the tagline 'Flexible and Interactive Tradeoff' are visible. The user is logged in as 'FU-T3MMM-WF1a'. The main heading is 'Kendall Test'. Below this, a description states: 'The Kendall correlation test aims to verify the similarity between the original ranking and the rankings obtained in the sensitivity analysis.' The 'Hypothesis Test: (?)' section contains three bullet points: 'Null Hypothesis [Rejected]: "The results are robust to changes in the sensitivity analysis."', 'Technically, that means:', and 'Null Hypothesis: "There is no correlation between the rankings (original and the simulated ones) under analysis for the specified significance level."' followed by 'Alternative Hypothesis: "There is correlation between the rankings (original and the simulated ones) under analysis for the specified significance level."' A red box highlights the 'Select the significance Level (α): 0.01 (?) (k)' dropdown menu. Below it, another red box highlights 'The Null Hypothesis is: Rejected * (l)'. A final red box highlights the explanatory text: 'This indicates that there is correlation between the original ranking and the rankings obtained in the sensitivity analysis.' At the bottom, a note states: '* Recommendation obtained for the majority of the simulation instances. View Details'.

Figure 48 – Kendall Test Screen in Sensitivity Analysis for the Ranking Problem with the Null Hypothesis Not Rejected

The screenshot shows the FITradeoff web interface. At the top, the logo 'FITradeoff' and the tagline 'Flexible and Interactive Tradeoff' are visible. The user is logged in as 'FU-T3MMM-WF1a'. The main heading is 'Kendall Test'. Below this, a description states: 'The Kendall correlation test aims to verify the similarity between the original ranking and the rankings obtained in the sensitivity analysis.' The 'Hypothesis Test: (?)' section contains three bullet points: 'Null Hypothesis [Rejected]: "The results are robust to changes in the sensitivity analysis."', 'Technically, that means:', and 'Null Hypothesis: "There is no correlation between the rankings (original and the simulated ones) under analysis for the specified significance level."' followed by 'Alternative Hypothesis: "There is correlation between the rankings (original and the simulated ones) under analysis for the specified significance level."' A red box highlights the 'Select the significance Level (α): 0.01 (?) (k)' dropdown menu. Below it, another red box highlights 'The Null Hypothesis is: Not Rejected * (n)'. A final red box highlights the explanatory text: 'This indicates that there is correlation between the original ranking and the rankings obtained in the sensitivity analysis.' At the bottom, a note states: '* Recommendation obtained for the majority of the simulation instances. View Details'.

Figure 49 – Kendall Test Screen in Sensitivity Analysis for the Ranking Problem with Kendall Coefficient Report



8.3 Sorting Problematic

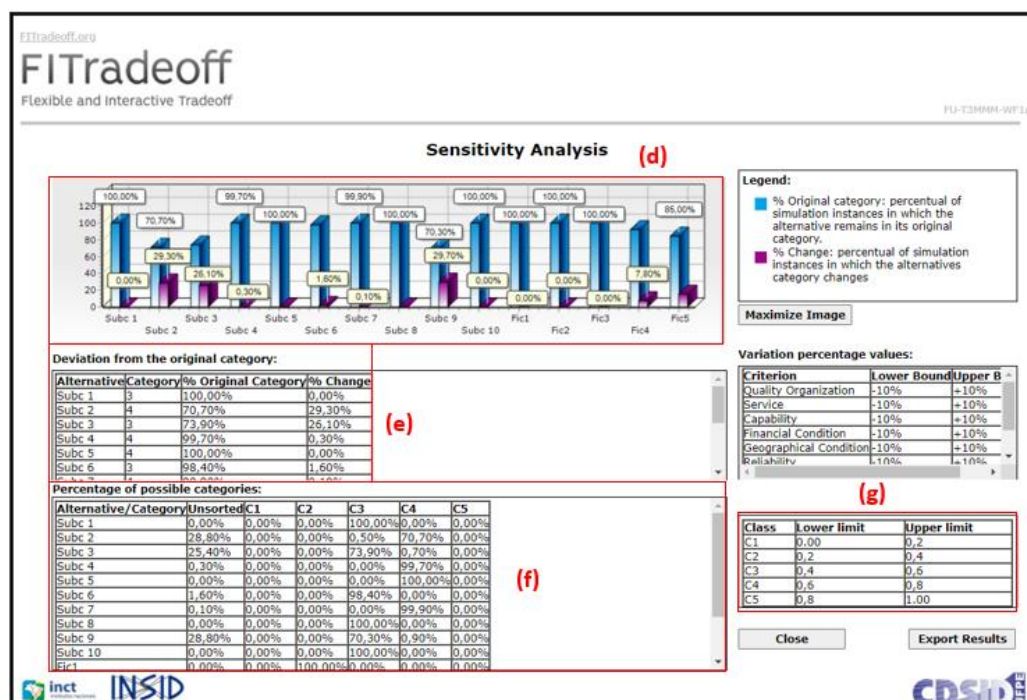
Regarding the SA of sorting problematics, for the profiles (**Figure 50**), the screen of the results brings the following elements:

- Graph with two series showing the percentage of times an alternative has remained in its original class (**blue series**), and how much has changed regardless of the occupied class (**purple series**) (**d**);
- Table with the percentages of deviation of each alternative from its original classes in the solution ranking (**e**);
- Table with the percentage of times in which each alternative occupied a certain class (**f**);
- Table of classes, showing the lower and upper limits of each class (**g**).

Important information:

- In the sorting problematic, the SA can be performed in relation to the consequences and the profiles, but it is important noting that each SA will be done separately.

Figure 50 – Sensitivity Analysis screen for sorting problematic

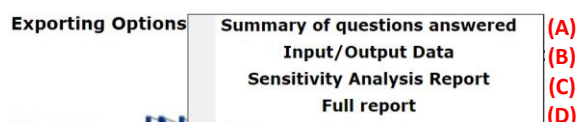
**Important information:**

- When finishing an application, click on the "logout" button located in the top right corner of the system screens.

Chapter 9 Export spreadsheets of the analyses

The system provides Excel export documents for the user to download the results and analyses of the problem studied (**Figure 51**). These can be exported on the results pages or after performing a sensitivity analysis. Different output templates are available for choice and ranking problematics.

Figure 51 – Excel export options



9.1 Summary of questions

The **export report (A)**, illustrated in **Figure 52** below, is a document designed for situations where the user wants a detailed record of the sequence of responses and actions taken during the elicitation procedure. Standard output templates are available, differing only in whether the alternatives are displayed in terms of optimal potentiality (**choice problem**) or number of levels (**ranking problem**).

The spreadsheet will include data on the number of cycles, the characteristics of **Consequence A**, the characteristics of **Consequence B**, the decision-maker's responses, the solution set for each cycle, and information about the conducted Holistic Evaluations.

Figure 52 – Spreadsheet template for exporting input data and results

Application report				
Cycle	Consequence A	Consequence B	Answer	Number of Holistic Evaluation (HE) performed?
0			Ordering...	3 no
1	88 of Quality Organization	Best of Price (100)	Consequence A	3 no
2	88 of Quality Organization	Best of Service (100)	Consequence B	3 no
3	13 of Service	Best of Capability (100)	Consequence B	3 no
4	88 of Capability	Best of Financial Condition (100)	Consequence B	5 no
5	13 of Financial Condition	Best of Geographical Condition (100)	Consequence A	5 no
6	88 of Geographical Condition	Best of Reliability (100)	Consequence B	5 no
7	19 of Reliability	Best of Price (100)	Consequence B	5 no
8	94 of Quality Organization	Best of Service (100)	Consequence B	7 no
9	34 of Service	Best of Capability (100)	Consequence B	7 no
10	94 of Capability	Best of Financial Condition (100)	Consequence B	8 no
11	6,25 of Financial Condition	Best of Geographical Condition (100)	Consequence A	14 no

Additionally, the spreadsheet will contain a report of the responses given in the intracriteria evaluation, as shown in **Figure 53**.

Figure 53 – Export report (intracriteria evaluation)

Intra-criteria Report				
Cycle	Criteria	ILO	IUP	Answer
0				Eliciting...
1	Quality Organization	0 to 50	50 to 100	50 to 100
2	Quality Organization	50 to 75	75 to 100	75 to 100
3	Quality Organization	75 to 88	88 to 100	Indifferent
4	Quality Organization	0 to 44	44 to 88	44 to 88
5	Quality Organization	44 to 66	66 to 88	Indifferent
6	Service	0 to 50	50 to 100	0 to 50
7	Service	0 to 25	25 to 50	0 to 25
8	Service	0 to 13	13 to 25	Indifferent
9	Service	13 to 56	56 to 100	13 to 56
10	Service	13 to 34	34 to 56	Indifferent
11	Capability	0 to 50	50 to 100	50 to 100
12	Capability	50 to 75	75 to 100	75 to 100
13	Capability	75 to 88	88 to 100	Indifferent
14	Capability	0 to 44	44 to 88	44 to 88
15	Capability	44 to 66	66 to 88	Indifferent
16	Financial Condition	0 to 50	50 to 100	0 to 50
17	Financial Condition	0 to 25	25 to 50	0 to 25

9.2 Input data and results

9.2.1 Choice Problematic

The **spreadsheet (B)**, as shown in **Figure 54**, will include the input data provided by the user **(a)**, the points derived from the intracriteria evaluation **(b)**, the final results with corresponding real consequences of each evaluated criteria in relation to the alternative(s) **(c)**, the respective ranges of values from the weight space **(d)**, and the maximum and minimum global values of the alternatives **(e)**.

Figure 54 – Spreadsheet Template for exporting input data and results (Choice Problem)

Criteria:	Quality O	Service	Capability	Financial	Geographi	Reliability	Price		
O-Cont Mi	1	1	1	1	1	1	1		
Type:	1	1	1	1	1	1	1		
a:	0	0	0	0	0	0	0		
b:	0	0	0	0	0	0	0		
c:	0	0	0	0	0	0	0		(e)
Alternatives:								Max Overall Value	Min Overall Value
Subc 1	59,6	64	55	80	100	61	40	0,68	0,67
Subc 2	60,3	10	70	100	100	83,3	40	0,67	0,65
Subc 3	51,3	44	55	80	100	66,6	40	0,64	0,62
Subc 4	57,6	53,5	45	60	100	39,3	40	0,59	0,58
Subc 5	59,6	22,5	80	100	100	58,3	40	0,68	0,66
Subc 6	49,6	41	70	80	100	19,3	40	0,61	0,59
Subc 7	58,3	45,5	51,5	60	100	35,6	40	0,58	0,57
Subc 8	56,6	71	51,5	60	100	52,6	40	0,64	0,63
Subc 9	59	71	83	60	100	36,6	(a) 40	0,68	0,67
Elicited points intracriteria:									
V(X)	Quality O	Service	Capability	Financial	Geographi	Reliability	Price		
0,25	25	25	25	25	25	25	25		
0,50	50	50	50	50	50	50	50	(b)	
0,75	75	75	75	75	75	75	75		
Results:									
	Quality O	Service	Capability	Financial	Geographi	Reliability	Price		
Subc 1	60	64	55	80	100	61	40	(c)	
Subc 5	60	23	80	100	100	58	40		
Subc 9	59	71	83	60	100	37	40		
Scaling Constants Range of values:									
	K(Quality	K(Service)	K(Capabil	K(Financi	K(Geograp	K(Reliabil	K(Price)	(d)	
Max	0,19	0,17	0,17	0,16	0,16	0,12	0,1		
Min	0,17	0,15	0,15	0,14	0,14	0,1	0,08		
Note: A valid scaling constants vector has its components values within this interval as long as the sum of those values is equal to one.									

9.2.2 Ranking Problematic

The **Spreadsheet (B)** for the ranking problem, as shown in **Figure 55**, will include the input data provided by the user **(a)**, the points derived from the intracriteria evaluation **(b)**, the ranges of values from the weight space **(c)**, the dominance matrix **(d)**, and the positions of the alternatives in the ranking **(e)**.

Figure 55 – Spreadsheet Template for exporting input data and results (Ranking)

Criteria:	Quality C Service	Capabili Financia	Geograph	Reliabili	Price	Ranking:				Alternatives by position:					
0-Cont M	1	1	1	1	1	1	1	1	1	[Subc 9]	1	Subc 9			
Type:	1	1	1	1	1	1	1	1	1	2 [Subc 1]	2	Subc 1			
a:	0	0	0	0	0	0	0	0	0	3 [Subc 5]	3	Subc 5			
b:	0	0	0	0	0	0	0	0	0	4 [Subc 8, Subc 10]	4	Fic1			
c:	0	0	0	0	0	0	0	0	0	5 [Subc 6]	5	Subc 6			
Alternatives:										6 [Subc 3]	6	Subc 3			
Subc 1	59,6	64	55	80	100	61	40			7 [Subc 4]	7	Subc 4			
Subc 2	60,3	10	70	100	100	83,3	40			8 [Subc 7]	8	Subc 7			
Subc 3	51,3	44	55	80	100	66,6	40			9 [Subc 2]	9	Subc 2			
Subc 4	57,6	53,5	45	60	100	39,3	40			10 [Fic1]	10	Fic1			
Subc 5	59,6	22,5	80	100	100	58,3	40			11 [Fic2]	11	Fic2			
Subc 6	49,6	41	70	80	100	19,3	40			12 [Fic3]	12	Fic3			
Subc 7	58,3	45,5	51,5	60	100	35,6	40			13 [Fic4]	13	Fic4			
Subc 8	56,6	71	51,5	60	100	52,6	40			14 [Fic5]	14	Fic5		(e)	
Subc 9	59	71	83	60	100	36,6	40								
Subc 10	61,3	57	43,5	80	100	42,6	40								
Fic1	100	0	0	0	0	0	0								
Fic2	0	100	0	0	0	0	0								
Fic3	0	0	100	0	0	0	0								
Fic4	0	0	0	0	0	100	0								
Fic5	0	0	0	0	0	0	100								
(a)															
Elicited points intracriteria:															
V(X)	Quality C Service	Capabili Financia	Geograph	Reliabili	Price	(b)									
0,25	66,6,25	66,6,25	66,6,25	66,9,38	25										
0,50	88	13	88	13	88	19	50								
0,75	94	34	94	34	94	34	75								
(c)															
Scaling Constants Range of values:															
Max	0,37	0,3	0,27	0,25	0,06	0,05	0,05								
Min	0,21	0,2	0,17	0,14	0	0	0								
Dominance Matrix:															
	Subc 1	Subc 2	Subc 3	Subc 4	Subc 5	Subc 6	Subc 7	Subc 8	Subc 9	Subc 10	Fic1	Fic2	Fic3	Fic4	Fic5
Subc 9	1	1	1	1	1	1	1	1	1	0	1	1	1	1	1
Subc 1	0	1	1	1	1	1	1	1	1	-1	1	1	1	1	1
Subc 5	-1	1	1	1	0	1	1	1	1	-1	1	1	1	1	1
Subc 8	-1	1	1	1	-1	1	1	0	-1	2	1	1	1	1	1
Subc 10	-1	1	1	1	-1	1	1	2	-1	0	1	1	1	1	1
Subc 6	-1	1	1	1	-1	0	1	-1	-1	-1	1	1	1	1	1
Subc 3	-1	1	0	1	-1	-1	1	-1	-1	-1	1	1	1	1	1
Subc 4	-1	1	-1	0	-1	-1	1	-1	-1	-1	1	1	1	1	1
Subc 7	-1	1	-1	-1	-1	-1	0	-1	-1	-1	1	1	1	1	1
Subc 2	-1	0	-1	-1	-1	-1	-1	-1	-1	-1	1	1	1	1	1
Fic1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	1	1	1	1
Fic2	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	1	1	1
Fic3	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	1	1
Fic4	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0	1
Fic5	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	0
(d)															

9.3 Sensitivity Analysis

The **export report (C)**, exemplified in **Figure 56**, is made available to the user after performing a sensitivity analysis in cases where a record of the analysis is desired. The spreadsheet will contain the criteria and variations determined by the user **(a)**, the percentages deviations from the original position **(b)**, and the percentage of times the alternative was ranked in the position **(c)**.

Figure 56 – Sensitivity analysis report spreadsheet template model

Consequences Sensitivity Analysis:																	
Variation	Quality Organization	Service	Capability	Financial	Geographi	Reliability	Price	(a)									
Max	+10%	+10%	+10%	+10%	+10%	+10%	+10%										
Min	-10%	-10%	-10%	-10%	-10%	-10%	-10%										
Deviation from the Original Ranking																	
	Position in the rank	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
(b)	Alternatives	Subc 9	Subc 1	Subc 5	Subc 2	Subc 8	Subc 3	Subc 10	Subc 6	Subc 4	Subc 7	Fic1	Fic2	Fic3	Fic4	Fic5	
	% Original Position	77.40%	16.50%	9.60%	1.90%	0.70%	0.00%	0.00%	0.10%	0.00%	0.00%	0.10%	0.10%	0.10%	0.10%	0.10%	
	% Change	22.60%	83.50%	90.40%	98.10%	99.30%	100.00%	100.00%	99.90%	100.00%	100.00%	99.90%	99.90%	99.90%	99.90%	99.90%	
Percentage of times that the alternative was ordered in the position: (c)																	
	Alternative/Position	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
	Subc 1	83.10%	16.50%	0.30%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 2	39.90%	43.90%	14.10%	1.90%	0.20%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 3	16.40%	46.10%	29.60%	7.10%	0.80%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 4	0.10%	6.60%	29.50%	36.30%	21.10%	5.20%	1.00%	0.10%	0.00%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 5	47.20%	42.70%	9.60%	0.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 6	0.70%	9.60%	34.50%	34.30%	15.70%	4.20%	0.90%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 7	0.00%	3.40%	21.00%	38.10%	25.30%	9.80%	1.70%	0.60%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 8	29.80%	47.00%	19.70%	2.70%	0.70%	0.00%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 9	77.40%	21.10%	1.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Subc 10	13.20%	43.90%	31.80%	8.80%	2.10%	0.20%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
	Fic1	0.00%	0.00%	1.90%	16.50%	35.20%	30.90%	12.00%	2.80%	0.60%	0.00%	0.10%	0.00%	0.00%	0.00%	0.00%	
	Fic2	0.00%	0.00%	0.00%	1.90%	16.50%	35.20%	30.90%	12.00%	2.80%	0.60%	0.00%	0.10%	0.00%	0.00%	0.00%	
	Fic3	0.00%	0.00%	0.00%	0.00%	1.90%	16.50%	35.20%	30.90%	12.00%	2.80%	0.60%	0.00%	0.10%	0.00%	0.00%	
	Fic4	0.00%	0.00%	0.00%	0.00%	0.00%	1.90%	16.70%	35.10%	31.00%	11.90%	2.70%	0.60%	0.00%	0.10%	0.00%	
	Fic5	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	2.30%	16.40%	35.40%	30.80%	11.70%	2.70%	0.60%	0.00%	0.10%	

Important information:

- Finally, by clicking on "Full Report" (D), as seen in **Figure 51**, all reports are made available to the user at once in an HTML spreadsheet.

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